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ABSTRACT

Agriculture, home economics, and youth extension agents and lay advisors were surveyed in 41 counties of four northeastern states to assess their attitudes toward the Expanded Youth Nutrition Program (EYNP). It is concluded that innovative programs for new clientele such as EYNP need to be initiated along with a training program for extension profession and lay personnel to minimize their adjustment problems and to maximize potential resources for implementing the programs. New programs must develop organizational structure and content at the same time. A "grass roots" vs. "top down" dichotomy hinders smooth initiation of new programs. More than lalf of the volume is devoted to tabular presentation of the data. Appendix D is a separate five-page paper, Role Strain Expressed by Extension Agents upon Introduction of a New Program: A Case Study in Selected Northeast States; Summery and Conclusions." (MS)



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Opinions Expressed

bу

County-Based Professional Extension Agents

and

Lay Extension Personnel Upon Introduction of the Expanded Youth Nutrition Program A Case Study in Selected Northeast States

> Preliminary Report bу

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It was hoped that this study would offer a mechanism by which rural sociologists, other social scientists, and Extension administrators in the Northeast states could cooperate in interstate research and thereby make the results more broadly applicable. This goal has been accomplished through the involvement of other states. These are: Maine, Maryland, Pennsylvania and Vermont.

The entire population available for study represented a total number of forty-one² counties in the four states actually participating in the EYNP at the time of this study. Because of the small number of possible counties to be included in the study, it was decided originally to use all of the cases potentially available. This initial decision was slightly revised.

The following, in alphabetical order, are the counties included in this study:

Counties with EYNP

Counties with no EYNP

PENNSYLVANIA

Berks	Lackawanna	Beaver	Indiana
Blair	Lawrence	Butler	Lebanon
Bucks	Luzerne	Carbon	Lehigh
Cambria	Lycoming	Clearfield	Northampton
Chester	Mercer	Clinton	Schuylkill
Dauphin	Philadelphia	Columbia	Venango
Delaware	Westmoreland	Wa	rren

MARYLAND

Baltimore	Charles	Anne Arundel	Queen Annes
Calvert	Prince Georges	Howard	St. Mary's
Caroline	Somerset .	Montgomery	Worchester

MAINE

Cumberland	Twin	Piscataquis	Somerset
Franklin	Androscoggin		
Oxford	Sagadahoc	شر	

VERMONT

Chittenden Rutland Washington

The respondent categories in both EYNP and non-EYNP counties were to include only those status occupants within Cooperative Extension who were or would be involved at least to some degree with the EYNP at the local or county level. Thus, the respondent categories were to include: 1) Extension Agents:Agriculture; 2) Extension Agents:Home Economics; 3) Extension Agents:Youth; and 4) elected or appointed persons who serve as lay advisors to the professional county Extension workers.



Finally, it should be noted that the respondent categories selected for analysis from EYNP counties in Maine and Vermont were combined to form a "New England" category.

Rate of Questionnaire Return:

A higher percentage of Extension Agents: youth and Extension Agents: home economists who were participating in the Expanded Youth Nutrition Program (EYNP) returned completed questionnaires than did the participating Extension agent: agriculture, Extension advisors: lay, or their non-EYNP colleagues. In fact, nearly all respondent categories of participants in the EYNP had a higher percentage of questionnaires returned than did the non-EYNP respondents. The non-EYNP Extension agents: (Maryland and Pennsylvania) agriculture and lay leaders (New England) represented the exceptions, Table 1.

Personal Data:

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Respondents from counties that were not actually participating in the EYNP, regardless of their state of residence, were more likely (1) to have been reared and currently reside in a rural area, (2) to interpret their county as being slightly more rural in nature, (3) to be somewhat younger, (4) to have a slightly higher level of formal educational attainment completed and, (5) to have been associated with Cooperative Extension Service for fewer years in comparison with the respondents from the participating counties. Moreover, it appears that the Cooperative Extension Service in all states has attempted to place persons in the general environment that might best fit the person i.e., urban-oriented persons seem to be employed mainly in the more urban counties, Tables 2 and 3.



Percentages of Direct-Mail Questionnaires.Returned by Respondent Categories from Participating and from Non-Participating Counties. Table 1.

Categories	.~	Pennsylvania Counties Non-EYNP EY	inia es EYNP	Maryland Counties	nd es Fynp	New England Counties	les FYNE	E-	
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Extension Agent:			•						
Agriculture		69	94	100	29		71	69	
Youth			N.A.	100	_ 117 ^a	50	100	100	
Home Economics		92 _b	93	29	117ª	50	71	. 87	t t
Extension Advisors:									₽,
Lay		54	89	N.A. N.A.	N.A.	50	43	. 57	
	z	13	14		9	2	7		
		,							}

a One participating county in Maryland returned two questionnaires each from the Extension Agent: Youth and Home Economics respondent categories.

b One Pennsylvania non-participating county was temporarily without an Extension Agent: Home Economist and so the percentage shown is based on an N = 12. c Two persons were selected to complete the questionnaire in the Lay Advisory respondent category. Thus, the percentages are based on N's double those given at the base of each column.



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Table 2. Respondent Personal Background Data	EYNP Co's	EYNP Co's	STATES PA ME	ES MD	New En3	COUNTY NC ALL E	Y AGENTS Non- EYNP EY	NTS EYNP	YOU	YOUTH AGENTS Non- LL EYNP EY	NTS EYNP	HOME	EYNP EYN	IISTS EYNP	LAY ALL	LEADERS Non- EYNP EYN	ERS	
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Where did you grow up? = Rural. = Urban	49 78 ¹ 22	68 62 38	69 71 29	31 71 29	17 53 47	31 87 13	15 93 7	16 81 19	18 56 44	7 57 43	11 64 36	30 43 57	12 58 42	18 33 67	38 79 21	15 15 87 13	23 74 26	
Where do you live now? Rural Urban	49 63 37	69 46 54	69 59 41	31 39 61	18 56 44	31 42 58	15 47 53	16 38 62	18 39 61	42 58	11 36 64	31 32 68	. 12 58 42			15.		
County presently? Rural Urban	48 73 27	68 49 51	68 57 43	32 56 44	17 65 35	31 52 48	15 73 27	16 31 69	17 65 35	71 229	10 60 40	31 48 52	12 75 25	19 32 68			21 70 30	
Childhood family status? Middle-class Non-middle-class	49 82 18	69 81 19	68 76 24	31 87 13	18 78 22	31 81 19	15 80 20	16 81 19	18 83 17	85	11 82 18	31 87 13	12 100		38 76 24	15 67 33		
Age - 9/1/70 Less than 35 35 - 54 55 years or over	52 31 57 12	68 25 55 20	33 60	32 17 50 33	18 17 50 33	31 32 32 55 13	15 33 60 7	16 31 50 19	. 33 33 33	15 42 72	11 45 27 28	34 31 52 17	40 40 47 13		38 16 73 11			•
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Years in Extension $0 - 2$ $3 - 10$ 11 or more	53 23 38	70 44 47	73 16 48 36	31 16 58 26	18 6 50 44	31 23 29 48	15 40 13 47	16 6 44 50	18 17 33 50	15 15 56 29	128	. 47 27 29 29	15 20 27 53	7.9 11 26 63	39 8 71 21		23 4 74 22	
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Table 3. Respondents Personal Background	100	INTY	COUNTY AGENTS	VTS		X	YOUTH A	AGENTS	اری		HOME	ECONOMISTS	MIST	rol		LA	LAY LEADERS	ERS	
Data by State/ Status-Role Categories	Non-EYNP	NP	Εì	EYNP	Nord	Non-EYNP	YNP	EYNP	NP Norr	Nor	Non-EYNP	٠. ا	,,	EYNP		Non-EYNP	(NP	EYNP	7.
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Formal Schooling?	6	9	∞	9	2	9	1	7	4	11	n		12	<i>~</i>	4	13	6	19	4
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Program Data:

Currently, our county is not participating in the Expanded Youth
Nutrition Program: (Check One).
But I think our county would be interested in learning about
the program.
And I don't think our county would be interested in learning
about the program at this time.
And I don't know the county's feelings toward the program at
this time.

*Question was not asked of the participating counties respondents.

About two-thirds of the non-EYNP respondents thought their counties would be interested in becoming involved in the EYNP. Fewer Extension agents: agriculture (particularly those from Pennsylvania) and Pennsylvania respondents in general thought their counties would be interested in EYNP participation than did the other state/region or individual respondent categories (Appendices A and B, Tables 1).

EYNP*	How do you see the Expanded Youth Nutrition Program? (Check
73	the answer that most nearly states your view).
	It is about the same kind of work Extension has always done
38	but with a new clientale.
	It is a new program, but integrated with the total county
43	Extension program.
	It is a new program not integrated with the total county
11	Extension program.
8	I can't really say at this time.

Nearly two cut of every five persons participating in the EYNP "saw" it as the same program as always but with a new clientele. However, slightly more than two out of every five participants saw the EYNP as a new program that is integrated with the remainder of the Extension program. This latter alternative was endorsed by a higher percentage of Pennsylvania respondents than was the case for the Maryland or New England participants. This difference by state/region has implications for continuing this program and for implementing similar programs in the future. More youth agents and lay leaders responded to this "new, but integrated" alternative than did the home economists and county agents. These regional and individual respondent differences regarding the EYNP will be pursued in continuing research. New England respondents expressed more uncertainity on this question than was the case for their counterparts in the other regions (Appendices A and B, Tables 1). Incidentally, this finding concerning the New England respondents will remain rather consistent throughout the entire report.



73 <u>73</u>	How do you feel about the Expanded Youth Nutrition Program for low-income persons? (Check one).
66	I am enthusiastic about it.
23	I think it's all right.
10	Don't really know enough about it to decide at this time.
_	It makes no difference to the overall Extension program.

Two-thirds of the respondents reported being enthusiastic about the EYNP. The lay leaders, youth agents, county agricultural agents;

*Question was not asked of the non-participating counties respondents.

and county home economists, in decreasing order, reported their degree of enthusiasm toward the program. A higher percentage of the Pennsylvania lay leaders, county agents, and home economists reported being enthusiastic about the EYNP than did their counterparts from Maryland and New England. Maryland youth agents were more enthusiastic toward the EYNP than were their colleagues from New England (Appendices A and B, Tables 1). This latter finding is not unexpected given the general urban focus of the Expanded Youth Nutrition Program.

<u>EYNP*</u> 73	How well do you understand the Expanded Youth Nutrition Program? (Check one).
27	I understand it very well.
34	I understand it pretty well.
32	I understand it in general.
4	I don't think I understand it.
3	I don't understand it at all.
*Quest	ion was not asked of the non-participating counties respondents.

Three out of every five respondents felt they had an above-average understanding of the EYNP as indicated by their responses to the preceding question. A higher percentage of Pennsylvania respondents reported feeling as if they had a better understanding of the EYNP than did the respondents from Maryland and New England. As might have been expected a higher percentage of respondents most directly involved with the EYNP i.e., the county home economists and the youth agents reported having a better understanding of the program than did the less involved county agriculture agents and the lay leaders (Appendices A and B, Tables 1). One area of further research is to analyze the relationship between understanding and feeling toward the EYNP and what, if any, significance such a relationship has for suggesting program implementation guidelines.



EYNP 74	Non- EYNP	A11	Have you ever wanted additional information about this program? (Check one).*
36	_	· -	No
64		-	Yes: Do you know, in general, where to obtain information? (Check one).
65	50	115	
2	26	12	Not sure
2	22	10	No
96	52	78	Yes

*This part of the Question was not asked of the EYNP respondents.

As expected, a higher percentage of all categories of EYNP respondents reported some knowledge of EYNP information sources than did the non-EYNP respondents. Furthermore, nearly two-thirds of the total EYNP respondents indicated a desire for additional information about this program. However, one-half of the county agriculture agents from Maryland and New England and 56 percent of the lay leaders and 38 percent of the county home economists from Pennsylvania indicated they did not want additional EYNP information (Appendices A and B. Tables 1). Perhaps, this finding indicates that these respondents felt they already had adequate information about the EYNP. Perhaps it also indicates the persons less directly involved with the EYNP (i.e., county agricultural agents and lay leaders) are not too interested in receiving such information. The overall findings lead one to the conclusion that these categories of respondents have received as much information about the program as they desired for the time being. However, one may anticipate their desire for additional information as the program matures.

Non- EYNP*	If contact was made did you find these sources of i helpful? (Check one).	nformation
20 80	No Yes	

*Question was not asked of the EYNP respondents.

Overall, four out of five non-EYNP respondents reported their known sources for EYNP information, when contacted, were helpful. However, five out of every six non-EYNP lay leaders from Pennsylvania reported no help from such sources (Appendices A and B, Tables 1). This latter finding, coupled with the overall finding that one out of five respondents did not receive help from their contacts, gives indication of the necessity for more knowledgeable potential information sources.



Extension's Expanded Youth Nutrition Program is reacted to by different groups in the county. Below please indicate for each group listed your belief as to their general (future or current) approval or disapproval of this program.

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mitent, approvat or arsapprovat or this program:	Group		Low-income persons not in the program.	Low-income persons in the program.	Farmers.	Farm Organizations.	Executive Committee.	Advisory Committee.		Rural non-farm Extension cliencele.	Urban Extension clientele.	Extension Homemaker's groups.		The Professional Extension Staff.	State Extension Administration.		Welfare Agencies.	
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*Non- + Non-EYNP

** = Non-EYNP/EYNP/all N's for that row.

A higher percentage of non-EYNP respondents felt that low-income persons not in the EYNP, farmers, farm organizations, advisory committees, rural-non-farm clientele, urban clientele, Extension homemakers groups and state Extension administration would approve of the program than did the EYNP participants. Conversely, a higher percentage of EYNP participants felt that low-income persons in the EYNP, executive committee members, county commissioners, professional Extension Staff, and Welfare agencies approve of the EYNP than was felt by the non-EYNP respondents. Undoubtedly, some rural-urban county differences are being manifested in these answer patternings.

About ten percent of the farmers and farm organizations were believed to disapprove of the EYNP as reported by the respondents. Although the percentages reported here are relatively small, the respondent categories recording this believed disapproval are interesting. Most "farmer" disapproval answers were recorded by the lay leaders, a rather large proportion of whom are farmers, while the Maryland non-EYNP youth agents accounted for most of the "farm organizations" disapproval answers.

Pennsylvania respondents reported a higher percentage of approval of the EYNP by the lay leadership in Extension than did the Maryland or New England respondents. Maryland respondents reported a higher percentage of approval of the EYNP by the professional and administrative Extension personnel than did the Pennsylvania or New England respondents (Appendices A and B, Tables 2). This difference of actual or perceived levels and sources of EYNP support has significant implication for Extension programming.

Overall, the percentages of disapprove and didn't care answers for the EYNP were low while approval and don't know answer percentages were quite high. Logically, one should expect lowering of the don't know answer percentages recorded as the EYNP matures. Continuing study will examine changes in any or all alternatives just mentioned.



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nd others not. For each of the groups in the opinions are of the program.	, c	Group	Low-income nerecone not in the program	persons in the prog	Farmers.	Farm Organizations.	Executive Committee.	Advisory Committee.	County Commissioners.	Rural non-farm Extension clientele.	Urban Extension clientele.	Extension Homemaker's groups.	The Professional Extension Staff.	State Extension Administration	welfare Agencies.
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of plea	4	15 A11	57	70	21	16		58	47	1.	23	24		73	. 46
opinions Le below p	y	Important n- EYNP A	35	75	25	15		62		14	19	27	73	77	31
The op table	Very	-uoN	. 07	63	16	17		52		21	31	20	75	29	37



The opinions of the more traditional Extension clientele (i.e., farmers and farm organizations) and, in addition, those of the ruralnon-farm clientele, urban clientele, homemaker's groups, welfare agencies, and the county commissioners toward the EYNP were reported by a substantial percentage of the various respondent categories as having little or no importance to them personally in this relation. Conversely, the opinions of those persons or groups most closely associated with the EYNP (i.e., low-income participants, executive and advisory committees, the professional and administrative Extension personnel) were reported by the respondents as personally important to them as such opinions related directly to the EYNP. There were some slight differences by degree of respondent's personal importance of these various groupings of persons toward the EYNP respondent categories (Appendices A and B, Tables 3), but generally the patternings of answers just given held regardless of the category of the respondent.

Non-			
EYNP 29	EYNP 40	A11 69	If you indicated that you feel one or more groups disapprove of the Expanded Youth Nutrition Program being a part of your Extension effort and yet their opinions are important to you, do such unfavorable opinions affect the way you do your job?
31	13	20	Not sure
31	58	46	No
38	29	34	Yes
35	45	80	Do you feel there should be census from most groups in the county towards a program before Extension becomes involved?
6	_	3	No opinion
26	56	42	No
_68	44	55	Yes

About one-third of the non-EYNP respondents and 58 percent of the EYNP respondents reported that disapproval of the EYNP by one or more groups would not affect their job performance. Perhaps these percentages are relatively high because only a small amount of disapproval was felt to exist toward the EYNP as reported earlier. Perhaps, a sense of "doing one's job" regardless of the feeling towards that job also contributed to the answer patterning in this instance. A higher percentage of lay leaders reported that their work performance would not be affected by disapproval of their roles with the EYNP than was the case reported by the professional personnel (Appendices A and B, Tables 4). The contrasting amount of visibility between lay and professional leaders is undoubtedly a contributing factor in this case.

The fact remains that 69 percent of the non-EYNP respondents and 42 percent of the EYNP respondents indicated--either with



uncertainty or with definiteness—that a feeling of disapproval from one or more of these groupings about their participation in the EYNP would affect their job performance. Maryland and New England respondents were more inclined to answer in this manner than were their counterparts from Pennsylvania (Appendix A, Table 4).

Extension programming has been and apparently still is tempered by a "grass roots" philosophy. In support of such a philosophy, we find that 68 percent of the non-EYNP respondents and 44 percent of the EYNP respondents felt that a consensus should be reached from most groups in a county prior to Extension becoming involved in any new program. Pennsylvania respondents were more apt to report this feeling than were the Maryland and New England respondents (Appendices A and B, Tables 4). This reported feeling is counter to the philosophy by which the EYNP was introduced. These differences have far-reaching implications for organizational administration personnel with regard to the introduction of future programs.



Very Important Non-*EYNP All No 52 49 50	T Cu								
A11 50		Tmnortant		NOL Turn Chr.	() \$		•		מוויגל
49 50	Non- E	EYNP A11	1 Non-	n- EYNP		Non-	EYNP	A11.	1 · · · · · · · · · · · · · · · · · · ·
69 50		77	52 73	3 125**	*			.,*	
•	7 44	7 0 7	42	г-I	Н	က	10	7	Broadening the scope of the Extension program.
-	•	• ~	3 74	1: 127	•	•	•	•	Providing educational opportunities for:
34 20 26 4	0†	55 4	9	8. 15	12	18	.10	.13	Extension workers.
14 11 12 4	7	45 4	5 64	5 21	15	33	23	28	Extension Executive Committee Members.
15 16 15 4		39 4	41 9 52 72	22 22 124	16	31	.23	28	Extension Advisory Committee Members.
44 21 31 4	ر 107	56 4	7 65	11	∞	12	12	12	Extension Lay Leaders.
•	• •	• •	2 7	4 126	•	•	•	•	
46 45 45 4	7 7 7	43 4		8 9	7	, . 9	.	in j	Identifying other problems or opportunities within the county for Extension work.
•	•	. 2.	2 7	3 125	•	•	•	•	
33 44 39 4	7 04	42 4	2 10	4	9	17	10	13	Providing additional resources and personnel for county work.
•	•	•	52 73	3 125	• •	•	• •	•	
31 41 37 4	42 4	45 4	44 5	7	10	12		о	tting betters, county lea
15 35 27 5	7 05	45 4	52 74 47 10	1 126	• o	25	12	17	Providing an additional lever for Extension
									, dans 1



The vast majority of respondents reported that the EYNP is important for broadening the scope of the Extension program, providing educational opportunities for particularly the professional personnel and lay leaders, identifying other problems or opportunities within the county for Extension work, providing additional resources and personnel for county work, and assisting in getting better cooperation among various agencies, county leaders and groups. Considerable uncertainty was reported especially by the non-EYNP and by the New England respondents concerning the EYNP's value for providing educational opportunities for executive and advisory committee members and for providing an additional funding lever for Extension. In fact, about one-fifth of the EYNP respondents reported that the EYNP was not important in providing educational opportunities for executive and advisory committee members (Appendices A and B, Tables 5).

Do you think a program such as the Expanded Youth Nutrition Program may lead eventually to changes in the type of person elected or appointed to the following three positions?

			<u> </u>
Non-			·
EYNP	EYNP	A11	
46	66	112	(a) the advisory committee (Check one).
35	38	37	Not sure
28	17	21	No
37	45	42	Yes
23	25	58	If yes, or not sure do you think these changes will be:
			,
65	29	43	good for the Extension program
_	_	_	bad for the Extension program
35	71	5 7	not sure for the Extension program
			• • • • • • • • • • • • • • • • • • • •
49	59	108	(b) the executive committee
			, ,
39	37	49	Not sure
27	27	27	No
34	36	35	Yes
•			
2:3	30	53	If yes, or not sure, do you think these changes will be:
		<u> </u>	, , , , , , , , , , , , , , , , , , ,
65	37	49	good for the Extension program
_	_	_	bad for the Extension program
35	63	51	not sure for the Extension program
			the state of the s
47	72	119	(c) the professional county Extension staff per-
			sonnel? (Check one).
34	28	30	Not sure
28	18	22	No
38	54	48	Yes
33	45	78	If yes, or not sure, do you think these changes will be:
			,
64	18	37	good for the Extension program
3	2	3	bad for the Extension program
22	90	60	and any for the Today in an analysis

not sure for the Extension program



60

A substantial percentage of all respondent categories, particularly those from New England and Pennsylvania felt that the EYNP will lead to changes in the type of person Extension elects or appoints at the county level. Moreover, two-thirds of the non-EYNP respondents who answered "yes" or "not sure" to the previous question felt that these changes would be good for Extension while the EYNP participants tended to answer the desirability of such changes with uncertainty (Appendices A and B, Tables 6). Such answer patternings raise many more questions than insights to-date, but hopefully, follow-up research will bring about more clarification.

N			
Non-			**
	EYNP		How much control do you feel you had or would have in
50	70	120	deciding whether this program became a part of Ex-
			tension's educational program at the County level?
			(Check one).
10	19	15	Much
50	30	38	Some
30	33	32	Very little 👨
4	19	13	None
6	-	3	Not sure
 49	 64	 113	In deciding whather other programs become a part of
49	04	113	In deciding whether other programs become a part of
			the County Extension program do you feel that your
			amount of control with regard to these other programs
			is: (Check one).
6	41	26	More than with the Expanded Youth Nurtition Program?
-	-		About the same as with the Expanded Youth Nutrition
73	53	62	Program?
21	6	12	
<u>~1</u>			Less than with the Expanded Youth Nutrition Program?

The majority of respondent categories felt they had little control in deciding whether the EYNP did or would become an on-going part of their County Extension program—the Maryland EYNP youth agents and the EYNP County home economists were the exception (Appendices A and B, Tables 7). Only 10 percent of the Pennsylvania respondents—as compared with one-fourth of their Maryland and New England counterparts—felt they had or would have much say in whether to accept the EYNP as a part of their County program (Appendices A and B, Tables 7).

Forty-one percent of the EYNP participants felt they had more say in accepting programs other than the EYNP than they did with this program. This feeling was particularly true for the EYNP youth agents, home economists and lay leaders (Appendix A, Table 7). This feeling appears to be in direct conflict with the endorsement of a "grass-roots" approach to Extension programming mentioned earlier as important by a majority of the respondents. Such a conflict sets the stage for trade-offs between group maintenance efforts and group task efforts. The final program efforts generated from the trade-offs decided upon represents an unpleasant assignment for administrations.



37-		
mean	YNP A11	When more than one group enters into a decision-making situation the relative importance of each to the outcome may vary. Considering 100% as a total decision, what part (if any) do you think each of the following SHOULD play in deciding the kinds of Extension educational programs and the types of clientele you will have in your county? Percentages should not exceed 100% total.
27 29 15 17 12 10 17 17 10 12 7 9	7 16 0 11 7 17 2 11 9 10	Professional County Extension Staff Personnel Executive Committee Advisory Committee Clientele State Administrators County Commissioners State Specialists Others (please specify).
	n % 6 116	When more than one group enters into a decision-making situation the relative importance of each to the outcome may vary. Considering 100% as a total decision, what part (if any) do you think each of the following <u>DOES</u> have in deciding the kinds of Extension educational programs and the types of clientele served for your county? (Percentages should not exceed 100% total).
	0 11 7 7 5 14	County Extension Staff Personnel Executive Committee Advisory Committee Clientele State Extension Administrators County Commissioners State Specialists Others (please specify).

Generally, the respondents felt that the county professional staff, the state Extension administrators, and the state specialists have a greater role in determining the educational program than these persons should have. Antithetically the respondents felt the executive committee members, advisory committee members, the clientele, and the county commissioners have a lesser role than they should. In this regard, a far higher percentage of the Pennsylvania respondents felt the executive committee members should play a much more important role in determining program than did their Maryland and New England counterparts. This Pennsylvania respondent emphasis generally holds throughout the report. The reverse philosophy holds true regarding the clientele (Appendices A and B, Tables 8).

A high degree of agreement between the non-EYNP and the EYNP resondents concerning the relative importance of each possible category was found. Certainly, this is significant for current and future Extension programming.



Non- EYNP* 53	In the future, where do you think the majority of the Extension program for the local level will be determined?
19	Local level only
8	Local and State level
11	Federal and State level
51	Local, Federal and State levels
11	All other combinations

^{*}Question was not asked of the EYNP respondents.

The majority of non-EYNP respondents answered on the basis of the traditional "grass-roots" program philosophy of Extension, i.e., at the local level, either alone or in combination with one or more higher levels (Appendices A and B, Tables 9). This expectation for program origination is counter to current happenings. Certainly, some implications for future programming exist regarding this point.

Prof	essional	Lay leader	Committees	Unpaid	
Men	Women	Executive	Advisory	Volunteers,	What do you think
42	40		26		current and future programs of this nature will do to the morale of the Extension Service Personnel at the
46	49	44	38	48	local level?*
30 46 24	41 43 16	36 50	37 45	40 29	Strengthen No difference
24		14	18	31	Weaken

^{*}Question was not asked of the EYNP respondents.

Thirty to 41 percent of the various respondent categories felt the EYNP and similar programs will strengthen the morale of professional and non-professional Extension personnel. The county home eonomists and the lay leaders especially endorsed this viewpoint. Pennsylvania respondents felt such programs will weaken morale than did the Maryland and New England respondents. Pennsylvania's professional respondents expressed more concern that such programs would weaken the morale of unpaid volunteer leaders than did the lay leader respondents from Pennsylvania (Appendices A and B, Tables 9). Furthermore it was felt that such programs would be damaging to the morale of the professional-county male personnel. These latter findings suggest further work for administrators from Pennsylvania as they work to resolve perceived, but not necessarily accurate, opinions regarding the feelings of others toward programs such as the EYNP. For example, this finding suggests that new programs will have to be concerned with at least two components (i.e., content and social) in order to be received and implemented with the greatest efficiency.



Non-			
EYNP	EYNP	A11	Do you think programs of this nature will lead to
52	69	121	significant changes in the educational methods and
			techniques used by Extension?* (Check one).
38	30	34	Not sure
12	19	16	No
50	51	50_	Yes

*Wording of question slightly different, but comparable for non-EYNP respondents (Appendix A, Table 10).

A majority of respondents felt programs such as the EYNP will lead to significant changes in Extension's educational methods and techniques. A higher percentage of the New England and Pennsylvania EYNP respondents endorsed this viewpoint than did their Maryland counterparts. A substantial percentage of both categories of youth agents and of the home economists from Pennsylvania in particular also expressed this notion.

Non- EYNP EYNP		Do you think	such progra	ams wi	ll change t	he Extension
53 7.1	124	organization				
40 42	41	Not sure	•	de		.′
26 20	23	No		*		
34 38	36	Yes_		-	· · · · · · · · · · · · · · · · · · ·	

*Wording of question slightly different, but comparable for non-EYNP respondents (Appendix A, Table 10).

Twenty percent of the EYNP respondents and 26 percent of the non-EYNP respondents indicated that programs such as the EYNP will not change Extension's organization as we know it, while 34 and 38 percent respectively felt the orgization will be changed. A rather large percentage of the Pennsylvania non-EYNP lay leader respondents, the EYNP county agriculture agents and the Pennsylvania EYNP county home economists felt the organization will not change (Appendices A and B, Tables 10). The respondents who hold an expectation for organizational status-quo would seem to have an unrealistic attitude in view of the past decade's experience. Furthermore, some doubt as to the realism of such a view is given in the large percentages of uncertainty espressed by the respondents.



Non- EYNP	EYNP	A11	What kind of priority in terms of Extension's commitment
52	73	125	of personnel and educational resources, do you feel the Expanded Youth Nutrition Program should receive?* (Check
			one).
56	32	42	High
38	60	51	Medium
6	8	7	Low

*Wording of Question slightly different but comparable, for non-EYNP respondents (Appendix A, Table 10).

A far higher percentage of the non-EYNP respondents felt that the EYNP should receive a high priority in terms of Extension's resources than did the EYNP participants. This endorsement for a high priority committment of Extension's resources to the Expanded Youth Nutrition Program by the non-EYNP respondent categories is in keeping with their feeling that all in all, the EYNP is good for Extension (Appendices A and B, Tables 10).

Both Categories of Youth agents, the non-EYNP county home economists, and lay leaders indicated a need for a high priority of resources for the EYNP (Appendices A and B Tables 10 and 13). This difference of opinions regarding priority of organizational resources at the county level may lead to some organizational problems with staff morale in the long run. Perhaps such a problem is becoming apparent at this time for the professional staff as noted in the following analysis.

EYNP*	Do you feel that the morale of the:	
70	ı.	
	(a) Professional Extension Staff Personnel has: (Check one).	
	gotten better because of the Expanded Youth Nutrition	
11	Program	
	remained about the same since the Expanded Youth Nutrition	on
71	Program	
17	gotten worse because of this program	
5 5	(b) Advisory Committee Members has: (Check one).	
	gotten better because of the Expanded Youth Nutrition	
15	Program	
	remained about the same since the Expanded Youth Nutrition	on
76	Program	
9	gotten worse because of this program	
57_	(c) Executive Committee Members has: (Check one).	
	gotten better because of the Expanded Youth Nutrition	
25	Program	
	remained about the same since the Expanded Youth Nutritio	n
63	Program	
12_	gotten worse because of this program	Z.,

*Question was not asked of the non-EYNP respondents.

The majority of respondents indicated that they felt the morale of the county level Extension leadership has remained about the same since the EYNP was initiated. A higher percentage of the Pennsylvania respondents indicated a feeling of worsening morale since the EYNP was initiated than did their Maryland and New England counterparts. The only exception was the New England respondents indication of a morale problem for the professional county staff since initiation of the EYNP (Appendix B, Table 11). Conversely, a fairly high percentage of respondents felt the Extension lay leaders morale has improved since introduction of the EYNP. Again, the notion that those persons not directly involved with administration or teaching the EYNP are more favorable to it than their counterparts received support from these findings.

EYNP	Did the addition of the Expanded Youth Nutrition Program to the
69	total Extension program create any difficulties in your county?
	(Check one).
20	Not sure
22	No
58	Yes
38	Please check all those items that apply.
	
3	existing programs suffered
3	other staff members were overburdened with an extra load
8	resentment was shown by other Extension clientele
	received increased demands from other agencies for help
3	with similar programs
	had increased difficulty in program planning (If checked,
3	in what ways?)
16	existing programs suffered and staff overburdened

Nearly three-fifths of the respondents felt that the addition of the EYNP into their county created some difficulty. Twenty-two percent of that difficulty centered around other staff being overburdened and/or existing programs suffering. Data contained in Appendix B, Table 12 indicate that a higher percentage of the Pennsylvania respondents felt more difficulty with county programs since the EYNP than did the New England or Maryland respondents. The Pennsylvania county home economists particularily indicated increased difficulties with the EYNP. This finding was expected as these latter participants had to administer and teach this educational program. Those states having organizationally designated persons entitled "youth agents" expressed less difficulty in implementing this program than did the Pennsylvania respondents who currently have no such organizational role. finding points to an area of organizational concern currently being considered at all organizational levels of Extension in Pennsylvania. Ultimate resolution will have far-reaching implications for programming whatever the direction of resolution.



68

all other combinations

EYNP*	Do you think this program helps to generate a feeling of in-
71	security on the part of:
•	(1) The professional Extension staff
24 54 22	Not sure No Yes
67	(2) The non-professional advisory Extension personnel?
30 54 16	Not sure No Yes
71	In carrying out this type of program, do you feel? (Check one).
30	Less secure than with other Extension programs Neither more nor less secure than with other Extension
64	programs
6	More secure than with other Extension programs
*Quest	ion was not asked of the non-EYNP respondents.

Fifty-four percent of the respondents reported no increased feeling of insecurity on the part of the professional and non-professional county level Extension personnel since the introduction of the EYNP. However, 22 percent indicated more insecurity on the part of professional county staff and 16 percent indicated a similar problem for the lay leaders since the EYNP was introduced into the county. Substantial percentages of all categories of New England respondents, Pennsylvania and Maryland county agriculture agents, and Pennsylvania home economiest's reported increased insecurity on the part of the professional staff members, since introduction of the EYNP (Appendix B, Table 12). A similar patterning of answers was found for New England and Maryland county agent respondents concerning the non-professional advisory Extension personnel (Appendix B, Table 12). These findings are consistent with one that indicates nearly one-third of the respondents reported feeling less secure with the EYNP than with other Extension programs. Rather high percentages of all categories of Pennsylvania respondents and Maryland county agents reported a similar finding (Appendix B, Table 12). This finding was not unexpected in that the "grass-roots" philosophy was largely discarded with the EYNP implementation and work with this program is concentrated in a non-traditional audience.



EYNP	Do you feel that if the Expanded Youth Nutrition Program becomes a long-term Extension program, other specialized audiences will want equal access to Extension's educational resources? (Check
<u>70</u>	one).
59	Not sure
11	No
30	Yes
46	If yes or not sure, how do you react to this possibility?
	(Check one).
43	Favorably
12	Unfavorably
45	No reaction at this time

Thirty percent of the respondents felt that other agencies will want equal access to Extension's educational resources, but 43 percent of these persons had a favorable reaction while 45 percent had no reaction to this possibility (Appendix B, Table 13). Therefore we may conclude from this finding that the anticipated extra demand for Extension educational resources is not perceived as a problem at the county level.

The following questions were asked only of the County home economists and youth agents, and not of the other two respondent categories.

Non-		_	
EYNP	EYNP	A11	In working with the Expanded Youth Nutrition Program,
21	31	52	do you feel you are required to redefine the way you
			work as a professional staff member in any way?
			(Check one).
_	10	3.0	
5	19	13	Not sure
14	23	19	No
81	58	68	Yes
19	_21	40	If yes or not sure, are you unhappy with the necessary
			changes? (Check one).
21	19	20	Not sure
74	57	65	No
5	24	15	Yes

A considerably higher percentage of the non-EYNP respondents indicated a perceived need to redefine their work role for EYNP participation than was indicated by the EYNP participants. Perhaps, this



perception is unrealistic or maybe, given the more rural setting of the non-EYNP respondents, it is quite reasonable. Further research is planned to help determine which alternative is more correct.

A higher percentage of Pennsylvania respondents indicated a need to redefine their work role than did their Maryland and New England counterparts (Appendix C, Table 1).

Furthermore, nearly one-quarter of the EYNP respondents indicated an unhappiness with such a required role redefinition. As previously mentioned, this finding would seem to reinforce the demand for some concommitant ameliorating programs to help reduce this amount of expressed unhappiness.

Non-			
EYNP	EYNP	<u>A11</u>	Do you feel that you have more problems in performing
20	32	52	your job as a professional educator with the Expanded Youth Nutrition Program than you had previously with Extension Programs? (Check one).
30	22	25	Not sure
25	34	31	No
45	44	44	Yes
	31		If yes or not sure, do you feel that the increase in problems occurred as a direct result of this program? (Check one).*
	16		Not sure
	23		No
	61		Yes

*This part of the question was not asked of the non-EYNP respondents.

Nearly one-half of the respondents reported an actual or preceived increase in problems in performing their jobs as educators with the EYNP than was the case previously. Pennsylvania and New England respondents were more likely to indicate increased problems since the introduction of the EYNP than were the Maryland respondents (Appendix B, Table 1). Moreover, 61 percent of the EYNP respondents felt these increased problems were due directly to their participation in the EYNP.

Non-			
	EYNP	AIL	Do you feel that you have more problems in performing
20 38 58		58	your job than do your colleagues not participating in
			this program? (Check one).
3 0	11	17	Not sure
25	23	34	No .
45	66	49	Yes



Two-thirds of the EYNP respondents reported feeling they had more problems performing their job as an educator than did their colleagues not participating in the EYNP. Moreover, forty-five percent of the non-EYNP respondents reported a similar feeling. This finding reinforces the previous one, i.e., that the increased problems encountered in performing one's role is due directly to participation in the EYNP.

 _			
Non-			
	EYNP	<u>A11</u>	Specially, how did you handle the reassignment of your
21	27	48	time and program priorities for this program? (Check
			the one that applies most).
•			temporarily dropped all other program commitments
			and relied on lay leadership to carry out these
5	15	8	other programs
	•		attempted to carry out both my previous commitments
24	30	27	and my new assignment
			alloted priority to my new assignment, but did not
38	26	31	
			alloted only the minimum amount of time necessary to
			the Expanded Youth Nutrition Program and carried out my
14	7	10	other programs as before
	•		involved my fellow-workers in helping carry out my
			other recovery and the state of
14	-	10	other programs and commitments (Such as, educational
	7	10	talks, committee assignments and so on).
5	15	13	others

Respondents were nearly equal in indicating two actual or potential alternatives for handling the inclusion of the EYNP into the overall Extension program. These alternatives were: (1) the allotment of priority to the new assignment, while not letting the other programs fail, and (2) attempting to carry out both their previous commitments and their new assignment. In terms of percentages, twice as many non-EYNP respondents indicated potential use of the alternative of attempting to obtain more involvement of fellow-workers in helping to carry out other programs and commitments than was reported as an actual alternative employed by the EYNP respondents. The reverse was true by a 3 to 1 ratio for the alternative of temporarily dropping all other programs and relying on lay leadership to carry out these other programs. Substantial percentages of all categories of home economists endorsed this latter alternative as appropriate (Appendix C, Table 1).



Non- EYNP 21	EYNP	A11 57	Do you feel that you need additional educational back- ground in order to work most effectively with the Expanded Youth Nutrition Program? (Check one).		
10	10	10	Not sure		
19	10	14	No		
71	80	76	Yes		
15	24	39	Educational background in what areas? (Check all those that apply).		
47	29	36	Nutrition		
40	21	28	Housing		
27	8	15	Home management		
60	38	49	Working with youth		
73	58	69	Social sciences		
53	38	46	Teaching methods		
67	58	64	Administrative methods		

The vast majority of respondents expressed a need for additional education in order to work most effectively with the EYNP. In this regard, the EYNP participants expressed a somewhat greater need for additional education than did the non-EYNP respondents. Maryland respondents expressed less need here than did the Pennsylvania respondents, while the New England respondents expressed the greatest need. Obviously the program's urban orientation becomes apparent in the answers to this question (Appendix C, Table 2).

The various kinds of educational alternatives felt to be needed included three traditional home economics categories, one category each for youth, social sciences, teaching methods, and administrative methods. The concentration of response across all respondent categories fell into three areas: working with youth, social sciences, and teaching methods. The Pennsylvania respondents expressed need for help with administrative and teaching methods and social science, while New England respondents wanted help in only the latter two areas. Maryland respondents expressed a need for more help in the areas of nutrition and housing (Appendix C, Table 2).

Non-			
EYNP	EYNP	A11	Please rank in order of importance (A being the
27	29	50	most important; 7 being least important) the
	<u> </u>		following problems for EYNP *clientele.
3.0*	2,9	3.0	Housing
4.2	5.3	4.9	Child care
4.5	4.6	4.5	Sanitation
2.8	3.1	3.0	Nutrition
2.4	2.9	2.7	Money management
2.9	3.8	4.1	Employment opportunities
5.4	6.8	6,2	Transportation needs

*Means of ranking from a 1-7 range.



The respondents indicated money management, nutrition, housing, employment opportunities, sanitation, child care, and transportation needs, in decending order, as the problem areas of the EYNP clientele. There was a slight difference in the ordering of mean rankings by the home economists and the youth agents. The home economists followed essentially the overall ordering reversing only sanitation and child care. The youth agents reported housing and nutrition as equally and most important, followed in order by employment opportunities, money management, sanitation, child care, and transportation needs (Appendix C, Table 2).

Some regional differences were apparent as New England respondents listed employment opportunities as the most important need of the EYNP clientele while Pennsylvania and Maryland respondents listed this area of need fourth in importance (Appendix C, Table 2).

Non-			,
EYNP	EYNP	All	Do you feel that working with the Expanded Youth
21	28	49	Nutrition Program is as rewarding for you personally
			as working with other Extension programs? (Check one).
19	18	18	Not sure
33	7	18	No
48	74	64	Yes

A higher percentage of EYNP respondents reported receiving personal rewards at least equal to the personal rewards received from participation in other Extension programs, resulting from actual participation in the EYNP than was reported in terms of perceived rewards by the non-EYNP respondents. Further, a higher percentage of the youth agent respondents reported deriving actual or perceived personal rewards from EYNP participation than did the home economists.

A larger percentage of New England respondents reported gaining personal rewards from participation in the EYNP than did the respondents in other states, particularly Pennsylvania. Paradoxically, New England respondents also reported deriving less personal rewards from EYNP participation. This is partially explained by the fact that not one New England respondent recorded a not sure answer for this question (Appendix C, Table 3).

Only seven percent of the EYNP participants reported not receiving at least as much personal reward from EYNP participation as they did from participation in the other Extension programs.



Non-			
EYNP	EYNP	A11	Do you feel that you have to work harder and show more
			results with this program than with your other Extension
			programs in order to get an equal raise and consideration
20	28	48	for promotion? (Check one).
35	64	52	Not sure
35	21	27	No
30_	14	21	Yes

By a two to one ratio, in terms of percentages, the non-EYNP respondents expressed a feeling of discrimination against those persons who participate in the program than was expressed by the actual participants. Contrarily, and in approximately the same proportion of percentages the EYNP respondents reported not feeling any discrimination in terms of pay raise or promotion considerations as a result of their participation in the EYNP.

Nearly twice as many youth agents felt they did or would receive less recognition from the participation in the EYNP as compared to the amount of recognition received for participation in other Extension programs than was reported by the home economists (Appendix C, Table 3). Overall, about one-fourth of the respondent's reported feeling no discrimination in terms of pay raise or promotion consideration for EYNP participation, about one-fourth felt discrimination in this regard, and about one-half were uncertain about whether or not EYNP participation would generate discrimination in terms of pay raise or promotion considerations. Extension administrators may need to consider the impact of these findings in setting forth explicit salary and promotion criteria for personnel.

Non-			
EYNP EYNP A11			Do you think that this program is structured so that
21	27	48	recognition is given more to the EYNP youth worker
			than to the professional home economist? (Check one).
60	30	43	Not sure
20	48	35	No ∝
20	_ 22	21.	

The non-EYNP respondents were twice as uncertain about the focus of reward as were the actual participants. Conversely, nearly two and one-half times as many participants were sure that the focus was not unjust for the professional home economists as were the non-EYNP respondents. About one-fifth of both groupings of respondents felt the spotlight was given to the EYNP worker at the expense of the professional home economist. Only home economists endersed this latter notion (Appendix C, Table 3). Such a feeling, if not corrected, conceivably could generate a morale problem within the Extension organization by the home economists.



Non- EYNP 21			Has this program resulted in any major change of friends or associates? (Check one).
24	12	18	Not sure
67	35	53	No
9	53	29	Yes

By a two to one ratio the non-EYNP respondents were either unclear or perceived no change in friends or associates as a result of possible involvement in the EYNP as compared to the EYNP respondents findings. Consistent with this finding, 53 percent of the participants did report a major change of friends or associates since their participation in the EYNP. By contrast, only nine percent of the non-EYNP respondents perceived a change of friends or associates if they were to participate in the EYNP. Again the answerpatternings may be influenced by rural-urban differences in location of respondents; but it would not seem to account for all difference reported here. One may conclude that the non-EYNP respondents do not have a realistic view of changes generated by work with such clientele. Such stark realization could be demoralizing and generate role strain.

Nearly twice as many youth agents as home economists reported a major change in friends since their participation in the EYNP (Appendix C, Table 3).

Non-	EYNP	A11	Has "pressure" from other Extension clientele, fellow
			workers, and/or advisory committee members been exerted on you as the county Extension worker to do less work with the Expanded Youth Nutrition Program and more work
21	<u>27</u>	48	with the rest of the Extension programs? (Check one).
48	52	50	Not that I am aware of at this time
24	26	25	No
28	22	25	Yes

All respondent categories expressed a great deal of uncertainty in relation to the question of whether or not pressure has been exerted. Moreover, approximately one-fourth of the respondents reported having or anticipated having pressure exerted on them to work in the more traditional Extension program areas. In descending order, Pennsylvania, New England, and Maryland respondents reported some degree of pressure exerted on them to drop the EYNP and return to "the job of Extension" (Appendix C, Table 3).



Non-			
EYNP EYNP All			Finally, if you had complete freedom of choice in as-
21	30	51	signing priorities of programs and clientele in your county, where would you rank this program in relation to all the other possible programs and clientele? (Check one).
52	71	65	High
33	23	27	Average
10	3	6	Low
5_	3	3	Not sure

An overwhelming majority of all respondents ranked the EYNP average to high in terms of program priority. In fact, only three out of the 51 respondents to this question ranked the EYNP low in terms of program priority. Such findings can be taken as a positive attitude by the county based Extension personnel respondents toward the EYNP.

Non- EYNP*	Do you feel that you would receive all the support you need for * the EYNP from:				
	(a)	Executive Committee			
26 5 69		Not sure No Yes			
21	(b)	Advisory Committee			
14 5 81		Not sure No Yes			
23	(c)	Professional County Staff			
17 9 74		Not sure No Yes			
23	(d)	State Subject Matter Specialist			
17 4 79		Not sure No Yes			
22	 (e)	Assistant State Leaders and Assistant Directors			
14 5 81		Not sure No Yes			



Non- Do you feel that you would receive all the support you need for EYNP* the EYNP from:

(f) Top State Administrators

18 Not sure
5 No
77 Yes

*Question was asked differently of the EYNP participants and will appear later.

The vast majority of non-EYNP respondents perceived they would receive all the support necessary to implement the EYNP if it was to be added to their county program.

Non- Do you feel you will have a choice in whether or not the EYNP EYNP* is introduced into your county?

30 Not sure
9 No
61 Yes

*Question was not asked of the EYNP respondents.

Sixty-one percent of the respondents felt they would have a choice in whether or not the EYNP would be implemented into their county program, 30 percent were undecided on this matter, while one in eleven reported a feeling of no choice in this matter.

EYNP What amount of support do you feel you should receive for your part in the Expanded Youth Nutrition Program from: * (Please check one for each group). 22 (a) Your executive committee 14 More than with other Extension programs 72 About the same as with other Extension programs 14 Less than with other Extension programs Do you feel you get this amount of support from this group? 22 18 Not sure 9 No 73 Yes 20 (b) Your advisory committee 20 More than with other Extension programs 75 About the same as with other Extension programs Less than with other Extension programs



EYNP	What amount of support do you feel you should receive for your
	part in the Expanded Youth Nutrition Program from: * (Please check one for each group).
19	Do you feel you get this amount of support from this group?
32 10 58	Not sure No Yes
. 27	(c) The other professional staff personnel in the county
26 67 7	More than with other Extension programs About the same as with other Extension programs Less than with other Extension programs
26_	Do you feel you get this amount of support from this group?
15 19 66	Not sure No Yes
27	(d) The state subject matter specialists
41 56 3	More than with other Extension programs About the same as with other Extension programs Less than with other Extension programs
25	Do you feel you get this amount of support from this group?
12 4 84	Not sure No Yes
26_	(e) The assistant state leaders and assistant directors Regional Superivsors
50 50 -	More than with other Extension programs About the same as with other Extension programs Less than with other Extension programs
24	Do you feel you get this amount of support from this group?
8 4 88	Not sure No Yes
27	(f) The top state organizational administrators
30 70 -	More than with other Extension programs About the same as with other Extension programs Less than with other Extension programs



EYNP	What amount of support do :you feel you should receive for your
	part in the Expanded Youth Nutrition Program from: * (Please
	check one for each group).
25	Do you feel you get this amount of support from this group?
_	
8	Not sure
-	No
92	Yes
<u>25</u>	(g) The federal subject matter specialists
40	Mana than with ather Entension and annual
60	More than with other Extension programs
-	About the same as with other Extension programs Less than with other Extension programs
_	Less than with other extension programs
22	Do you feel you get this amount of support from this group?
25	Not sure
4	No
71	Yes
22	(h) The federal administrators
32	More than with other Extension programs
68	About the same as with other Extension programs
-	Less than with other Extension programs
	· · · · · · · · · · · · · · · · · · ·
22	Do you feel you get this amount c_{st} support from this group?
0.77	
27	Not sure
5	No
_68	Yes

*This question was not asked of the non-EYNP respondents, but is somewhat comparable to one presented earlier.

Obviously the overwhelming majority of respondents expected to receive as much or more support for the EYNP from the various levels of personnel within Extension as they do for other program areas. More importantly, from a personnel and organizational standpoint, this degree of support was expected by the majority of persons who answered this question.

Summary

Throughout the study, logicality and consistency of answer patternings were found. The only finding that might be considered non-logical was the respondents' endorsement of a "grass-roots" philosophy of Extension programming despite increasing evidence toward a more "top-down" approach clearly illustrated by the manner



of initiation of the FYNP under study. Even in the possible exception to logicality however, a pattern of consistency was found in the respondents' answers.

Given the logicality and consistency of the answer patternings, it seems that the reported findings raise significant implications for future Extension programming in the areas of content and organization. If Extension is to continue to be functionally relevant and viable in meeting the demands of current and potential clientele, organizational structure and content must be considered together and not a part from each other as new programs are considered for implementation. One area for immediate programming emphasis is that of ameliorating the "grass-roots"--"top-down" dichotomy that represents a philosophical-empirical problem area.

One finds all categories of non-EYNP respondents plus the less involved respondents (i.e.county agents, agriculture and lay leaders) reporting a lesser felt need for any role redefinition or additional education, and fewer problems in performing their work role than was the case with their EYNP counterparts. Likewise one also finds higher percentages of the youth agents reporting in this manner than was found with the home economists. Finally, Maryland respondents generally expressed the least difficulty with regard to adjusting to the EYNP, the New England respondents expressed an interstitial position, while the Pennsylvania respondents expressed the greatest difficulty. In this regard, the presence of an organizationally recognized and designated youth agent seemed to significantly reduce the amount of problems expressed by the respondents regarding the EYNP, both contentwise and organization—Jise.

In terms of personal priorities, most respondents indicated the EYNP should receive a rather high priority in relation to the allocation of Extension's programming resources. Such a finding certainly played no small part inhelping to implement the EYNP into an on-going program. However, the respondents were about equally divided in reporting on whether or not system-oriented rewards for EYNP participation were, in fact, forthcoming. Satisfactory clarification of this latter point to the entire Extension staff, whether directly or only marginally involved in the program in question, seems to be imperative if such programs are to become effective over a long time period.

Conclusion

Overall, one must conclude from the findings of this study that innovative programs for new clientele need to be initiated concommitantly with a program for Extension professional and lay personnel in order to minimize adjust ment problems of such personnel and to maximize the potential resources for implementing the new programs in question.



Footnotes

- 1. One of the expressed tendencies by many delivery agencies today seems to be the tremendous, and often unrealistic, expectations on their part of the range of answers social science can and will provide to the problems being encountered. In this regard, the Cooperative Extension Service is not immune as evidenced by the number of respondents who indicated the need for more education in the areas of working with youth and the social sciences. A part of this discrepancy between expectations and performance can only be diminished with reallocation of resource commitments within the system. A second part of the "answer," of course, is for the social scientists to establish with those persons generating these expectations the boundaries of their various social science disciplines.
- In actual number, there were forty-three counties (Maryland, 6; Pennsylvania, 18; Maine 5; and Vermont, 13) actually participating in the EYNP at the time of the study. However, Maine's "twin" county units of Androscoggin-Sagadahoc Counties and Pennsylvania's "twin' county unit of Greem-Fayette Counties were counted as one county each in the final number because these two cases were coordinated by only one professional staff in each instance. the final selection decision, Pennsylvania had two (2) counties that were excluded for personnel reasons (Erie and Greeme-Fayette) and a prolonged illness of the home economist forced a third Pennsylvania county (Allegheny) to be excluded from the research universe by Extension Administration. All but one of Vermont's counties (Grand Isle County) were participating in the EYNP to some degree, but only three of the most urban counties were included in the study in order to help keep the environmental setting of the Vermont respondents as close as possible to the other three states.
- 3. For a more detailed account of the responses given by the county home economists and youth agents and their potential implications for future Extension programming see, Daryl K. Heasley, "Role Strain Expressed By Extension Agents Upon Introduction of a New Program: A Case Study Selected Northeast States." Unpublished Ph.D. disertation, The Pennsylvania State University, University Park, Pennsylvania, 1971. A summary of this dissertation has been reproduced as Appendix D.



Appendix A



C																
•	,,	STATES	शु	COUNTY	AGENTS	IS	YOUT	YOUTH AGENTS		HOME ECONOMISTS	ONOMIS	TS	LAY L	LEADERS		
A: Table 1	Pa	РW	New Eng	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11		FYND	٠.	
Currently, our county is no	ot par	tici	not participating	in the	EYNP	, but:							1		1	
is interested	33 64	16 75	4	15 53	1 1	1 1	7	1 1	r it	15	ŧ 1	1 1	16	ı	ţ	
ls not interested don't know	30	25	25	7 40	1 1	1 1	29	1 1	ji i	13	1 1	1 1	31 (8	l I I	1 1 1	
Do you know where to obtain information	info	 rmat		concerning	s the	EYNP?	•	•	•	•	•	•	•	•	•	
	99	31	18	13	14	27	7	11	18	14	91	24	16	10	27	
not sure	12	16	1 4	1.5	1	7	29	t	11	21	. 5	;11	2 8 8 8	<u>-</u> 1	22 17	
yes	79	97 97	9 9	23 62	93	15 7 8	29 42	100	11 78	7 27	1 G	د ع	31	1 0	14	
Do you find any sources hel	helpful?	•	•	•	•	•	•	•		•		•	· ·	•		
	19.	6	7	\	t	t	4	i	1	13	ı	1				
· ou	32		ı	13	1	1	. 1	ļ		ы I •	ı	ı	o c	ı !	1	
yes	68 1	100	. 001	87	ţ	ı	100	1	1	100	ı	ı	17	1 1	l 1 __	
Have you ever wanted additional information?	onal	info	rmation			•	•	•	•	•	•	•	•	•	•	
		20	14	ı	11	1	ı	11	ì	ı	26		1	00		
. ou	43	30	14	ı	35	ı	,	6	ı	ı	29	ı) [77	1	
yes		20	98	1	9	ı	ı	91	ı	- A	77	ı	1 -1	50	1 1	
How do you see the Expanded		. Nu	Youth Nutrition	Program	; me	•		•	•		•	•	•	•.	•	
	40	19	14	,	11	1	ı	-	ı		20	ı		,		
same as always but		•	·					•		,	C 1	ŗ.	1	C7	ı	
new clientele		45	21	ı	59	ı	ı	6	ı	ı	77	ı	ı	30	1	3
new program-integrated new program - not	7 8 7	42	43	ı	35	ı	ı	9	ı	? • • • • • • • • • • • • • • • • • • •	35	1	ı	52		8
egrated		16	7	ı	v	ı	ı	ø	. 1					(
can't say	3	1	29	1) I	i	1	18	l I	l I	, °	1 I	ĻĮ	ט ט	1 1	
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1		S	STATES		COUNT	ry AGE	NTS	YOUT	YOUTH AGENTS	TS	HOME E	HOME ECONOMISTS	STS	LAY	LAY LEADERS	.
	, ,	İ		New	Non-	CVND	· · · · · · · · · · · · · · · · · · ·	Non-	T V QNA	11	Non-	EVND	711	Non-	FVND	۸11
A:	A: Table 1 (cont'd.)	ra	PIG.	Eng	EINE	EINE	ATT	LINE		AII	LINE	- 1	ATT	ELINE	EINE	TTU U
How	How do you feel about the EYNP?	3YNP?														
		41	18	14	1	15	1		11	ì		24	ı	ı	23	1
	enthusiastic	9/	29	36	ı	9	ı	ı	73	ı	ı	42	1	1	88	ı
	it's all right	22	17	36	1	27	ı		18	ı	ı	42	ı		9	ı
	don't know	7	17	28	ı	13	ı	ı	6	1	l	° 16	1	ı	9	ı
	makes no difference	ı	1	ı	ı	ı	ı	ı	ı	ı	ı	I	ı	i	ı	ı
			•	•	•	•	•	•	•	•	•	•		•	• •	•
How	How well do you understand the EYNP?	the	EYNP?		•						٠					
		41	18	14	1	15	ı	ı	11	ı	1	24	ı	ı	23	1
	very well	28	33	21	ı	27	ı	ŧ	45	I	1	42	ı	I	7	ı
	pretty well	41	28	29	ı	40	1	ı	18	ı	ı	33	ı	i	43	ı
	in general	29	39	21	ı	33	ı	i	18	ı	I	25	ı	1	40	ı
	don't know	ı	ı	21	ı	l	ı	ı	0	ı	I	ı	i	1	6	i
	don't understand	7	ı	7	ı	ı	ı	I	9	ı	l	I	ı	I	4	I

		(1		1011011				TACORCO	Q E	***	0000401	
A: Table 2.	SIAIES Pa Md I	IES New d Eng	Non- EYNP	EYNP A	AII	Non- EYNP	EYNP A	A11	Non- EYNP	EYNP A1	A11	Non- EYNP	EYNP	A11
The EYNP is reacted to by diffe general approval or disapproval	different roval of t	nt groups i f the EYNP.	ips in the IYNP.	e county		Please in	indicate	for	each gr	group your	be1	ief	concerning	g their
Low income not in program	73 33	3 17	14	15	50	1	11	18	16	23	39	. 16	21	37
approve don't care disapprove don't know	12 36 32 18 56 :45	6 6 8 12 5 82	57 21 - 22	20 13 -	38 17 - 45	43 29 -	82 8	22 11 -	25 19 -	43 - 57	10 33 - 57	6 31 - 63	10 39 . –	8 30 - 62
Low income in program	74 30	0 17		. 17	. 28	. 9	. 11.			. 23	38.	16	22	38.
approve don't care disapprove don't know	57 77 16 4 27 19	7 59 4 – – – 9 41 5 17	64 9 27	71 6 23	68 7 2 25 31.	83	82 - 18 	82 6 12 18	40 7 7 53 	78 9 9 1.3	63 8 29 36	31 19 - 50	68 14 18 18	53 16 - 31 39
approve don't care disapprove don't know	61 4	17 18 11 6 6 24 6 52	50 _ 7 43	59 6 6 29	55 6 35	29 29 14 29	18 18 55	22 17 17 44	27 20 13 40	29 14 - 57	28 17 5 50	63 13 -	17 4 30 49	36. 18 38
Farm Organizations	73 3	3 1.6		1.5	. 28.		. 11	. 18	16	22	38.		. 22	36.
approve don't care disappr ve don't know	33 30 12 9 10 21 45 40	30 19 9 19 21 – 40 62	62 8 8 8 22 11.	33 20 14 33	46 14 11 29	29 14 57 5	18 9 64	22 11 28 39	19 25 6 50	23 9 59 	13 24 8 55 35	63	23 14 63	39 8 53 37
approve don't care disapprove don't know	הללך	5 4	55 9	80	71. 8 8 - 21.	0 + 0 + 0 · · · · · · · · · · · · · · ·	13 13 75	, 66 1 83 69 1 83	79 79 74 7	71 5 24	74 33 20	81 - - 19	86 10 4 ,	84 - 5 11
	o	o •	o o o	•	•	• .))			· ·			continued	ueď

	A11_	33	70 - 3 27	37.	43 5 - 53	37	30 5 - 65	37	30 3 3 64	34	41 89 79 89 89	' d
LEADERS	EYNP /	18		21	48 5 - - 47	21	24 - 76	21.		20	65 5 25	continued
LAY LE		15	73 - - 27	. 16	31 6 - 63	. 16	38 13 - 49		44 7 - 50	14	71 - 29	00
	A11 I	34	74 3 3 20	35	47 9 3 41	37	32 30 - 38	36	44 8 6 42	38	50 13 11 26	
NOMIST	EYNP	19	68 5 - 27	. 50	40 10 5 45	21	19 38 - 43	. 22	41 14 9 36	22	45 14 14 27	
HOME ECONOMISTS		15	80 - 7 13		53 7 - 40	. 16	50 18 -	. 14	50 - 50	16	56 13 6 75	
	A11	15	47 7 7 7 40	. 4	43 14 - 43	16	38 31 -	. 14	43 21 - 36	18	50 6 - 44	
AGENTS	EYNP	10	60 10. 30	. 6	44 11 - 44	10	40 30 -	10	50 20 30		55 9 .	÷
YOUTH		2	20 - 20 60	. 2	40 20 - 40	. 9	33 33 33	. 4	25 25 - 50		42 57	
انة ا	A11	59	59 7 - 34	30	63 13 3 21	31	39 19 -	27	48 19 -	30	57 3 3 37	
AGENTS	EYNP	11	59 8 35		69 13 -	. 11	29 18 -	15	53 13 -	16	388	
COUNTY	납입	12	58 8 -	. 4	57 14 7 22	. 41	50 21 - 29		42 25 -	. 4	57 7 - 36	
ا خاد،	New Eng	17	59 6 35	12,	33 - 67	15	27 27 - 46	. 16	44 13 - 43	. 81	. 56 . 38 . 38	
STATES	Мd	31	61 - 3 35	. 31	45 10 3 42	33.	52 15 -	26	50 4 - 46	35.	63	
ωI	Pa	63	68 5 24	73	53 11 1 35	73	27 21 - 52	72	36 13 4 47	67	54 10 7 29	
	A: Table 2 (cont'd.)	Advisory Committee	approve don't care disapprove don't know	County Commissioners	approve don't care disapprove don't know	Rural Non-farm Clientele	approve don't care disapprove don't know	Urban Clientele	approve don't care disapprove don't know	Extension Homemakers Groups	approve don't care disapprove don't know	

C	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	STATES	S	COUNT	/ AGENTS	TS	YOUTH	AGENTS	S	HOME E	ECONOMISTS	STS	LAY 1	LEADERS	
A: Table 2 (cont'd.)	Pa	РW	New Eng	Non- EYNP	EYNP	 A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	- A11
Professional Extension Staff 73	73	35	11	14	11	31	7	11	. 18	16	. 24	40	16	20	36
approve don't care disapprove don't know	75 4 3 18	91	99 - R 78 - R 78 - R	57. 7. 29	82 6 12	71 6 3 20	86 - 14	82	83	81 - 6 13	79 8 - 13	80 5 2 13	75 - 25	80 - 20 - 20	78 - 22
State Extension Administration	on 74	. 35	17			31				16	. 24	40	16	21	37.
approve don't care disapprove don't know	77 1 22	83	65 - 35	71 71 29	82 - 18	77 - 23	86 14	82	83 - 17	94	83 4 - 13	88 W 1 Q	69 _ _ 31	57 _ _ 43	62 - 38
Welfare Agencies	74	35	. 8	. 14	. 17	31.			. 18		24	40	16	22	38.
approve don't care disapprove don't know	57 4 - 39	66 6 6 7	72 28	64	53 6 - 41	58 1 39	42 - - 57	64 9 - 27	56 5 -	69 13 -	71 4 - 25	70 8 - 22	44 - - 56	64 - 36	55 45
	ı														



ERIC																
	ωI	STATES	New	COUNTY Non-	AGENTS		YOUTH Non-	AGENTS		HOME EC	ECONOMISTS	TS	LAY 1	LEADERS		
A: Table 3	Pa	Md	Eng	EYNP	EYNP	A.11	EYNP	EYNP	A11	EYNP	EYNP	A11	EYNP	EYNP	A11	
Extension's EYNP is reacted important to you personally	to the		different opinions	groups are of	in the	each county program.	•	For each	of	the gro	groups be	below ple	please in	indicate	how	
Low income persons not in p	program 69	m 32	17	14	15	58	7	10	11	14	. 24	38	12	22	34	
very important important somewhat important not important	30 46 14 10	38 16 2	53 12 24 11	36 42 22 -	27 47 20 7	31 45 21 3	29 29 29 14	60 20 1	47 24 24 6	57 36 7	33 50 13 4	42 45 11 2	33 25 33 8	32 41 5 22	32 35 14 19	
Low income persons in program	am 71	30		12	15	27		10	17		24	39	12		35	
very important important somewhat important not important	61 30 8 1	83	88 9 9 1	50 50	73 20 7	63 33 4	86	100	96	73 20 7	79 21 -	77 21 2	50 25 -	61 26 9 4	57 26 14 3	
Farmers	69	32	17.	. 14	. 7.	. 53		. 10	.11.	. 15.	. 21.	36	.13	. 23	36.	
very important important somewhat important not important	22 45 30 3	16 47 25 12	29 35 29 7	43 50 -	27 33 27 13	17 38 38 7	57 29 14	20 40 30 10	12 47 29 12	7 40 33 20	33 5.7 10	22 50 19 9	46 31 23	17 48 22 13	28 22 8	
Farm Organizations	. 89	.31		. 13	. 15	. 28		10	11.		21.	36	. 13		35.	
<pre>very important important somewhat important not important</pre>	18 28 11	10 39 42 9	. 18 41 24	1 46 1 546 1 .	33 20 33 14	18 32 43 7	29 71	10 20 30	6 35 41 18	20 40 20 20	43 33 24	33 36 23	38 46 8 8	18 50 23 9	28 49 17 8	4
Executive Committee	7.0	. 22	12	. 11	13°	24	. 9		11.	. 4	. 19	.33	13.	23	36	.3
<pre>very important important somewhat important not important</pre>	64 29 7	36 41 18 5	. 58 33 9 E	36 9 9	69 23 8	63 29 8	67	20 60 20	. 45 27 27	79 14 7	58 32 5	67 24 6	54 38 8	48 43 9	50 4 8 1	
	•		0	•	•	•	•	•		•	•	•	•	continued	ned	

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			New	Non-	1	:	Non-	•	a l	. ~	-	3	1	TO TO TO	al.	
A: Table 3 (cont'd.)	Pa	PW	Eng	EYNP	EYNP	A11	EYNP	EYNP	A11	EYNP	EYNP	A11	EYNP	EYNP	A1.1	
Advisory Committee	63	32	1.5	12	11	56	9	∞	14	14	22	36	12	19	31	
very important	9	47	73	50	71	62	67	20	57	50	89	61	50	53	52	
important	38	4 4	13	50	24	34	33	37	36	43	23	31	20	42	45	
somewhat important	7	6	13	l	5	7	ı	13	7	7	6	∞	i	5	ო	
not important	ı	ı	ı	I	i	ı	l	1	ı	1	1	J	1	ı	l	
County Commissioners	, 89	30	12.	. 15	. 4	. 62	. 9	• ७०	. 14	. 13	. 20	. 33		. 23	34.	
very important	77	63	25	33	99	48	33	62	50	54	9	58	36	35	35	
important	37	23	58	40	36	38	17	38	29	31	25	27	36	48	77	
somewhat important not important	16	14	17	20 7	1 1	10	20	1 1	21	15	15	15	28	13	18 3	
Rural Non-farm Clientele	. %9	. 33.	17.	. 15	. 14	. 53		1.0			. 23	.38.	11	. 23	34	
very importanť	12	18	35		21	14	29	30	29	27	7	13	27	12	18	
important	44	12	29 35	53	5 8	55	56	, 50	53 18	33	48	42	36	7 48 2 8	744	
not important	13	9.	ן נ		7	47	† I) I	1	13	ر و	11	6	12	12	
Urban Clientele	69		16	15.	. 5	30	•	. 6	13.	. 12	. 23	35		. 23	34	
very important	17,	37	38	28	14	20	20	22	31	33	17	23	27	22	24	
important	48	52	31	37	65	53	20	56	54	42	48	94	36	39	38	
somewhat important	29 o	~ ~	31	$\begin{array}{c} 21 \\ 14 \end{array}$	21	20	I 1	# -	ဘထ	25	32	31	27	ဇ္က ဇ	29 9	
ייסר דיייליים ייסריים	,			⊣ ′	· ·	•		1 ·								
xtension Homemakers Gro	67	31	11		14	. 28		. 6	16	15	21	36	13	22	35°	
very important	19	32	53	1	21	11	42	22	31	13	29	22	38	32	34	
important	90	42	32.	20	28	54	29	56	44	54	43	47	54		57	
somewhat important not important	Σ _∞	3	67	23	17	10	14 14	11	13	13	67	9	∞ ι	וע	ا رو	•
•	0	• u	•	•	•	•	•	• b	•	•	•	•	•	continued	ned.	

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C) 			
	STA	STATES		COUNTY	AGENTS	SI	YOUTH	AGENTS	ωI	HOME ECONOMISTS	ONOMIS	TS	LAY	LEADERS	ro l
A: Table 3 (cont'd.)	Pa	Md	New Eng	Non- EYNP E	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11	· · Non- EYNP	EYNP	A11
1 d	72	33	11	15	14	56	7	10	11	15	24	39	15	2.2	37
very important important	74	79	63 30	67	86	76 14	57	70	65	93	67	77	71 21	73	73 24
somewhat important not important	, '	6 1	91	13	~ i	10	14	10	12	1 1	∞ 1	ر ا ر	7 -	i i	က၊
State Extension Administration		. 33			. 4	29	•				24	. 39	12	22	34
<pre>very important important Somewhat important not important</pre>	72 23 3	76 21 2	71 29 -	60 33 7	79 21 	70 28 2	43	80 20	71 29 -	86 14 -	83 13 4	85 13 3	33 8 8	68 27 - 5	65 29 3
Welfare Agencies	. 07	33	. 16	15	15	30		10	17.		23	.38.	12	22	34
very important important somewhat important	31 41 21	36 30 27	38 26 7	13 53 27	40 40 13	27 47 20	43 29 14	30 60 10	35 47 12 6	67 26 7	18 26 52 4	37 26 34	25 41 17 17	.41 50 5	35 47 9
IIOC TIMPOF CAIIC		•	>	•	•	•	1		,		•				

	ST/	STATES	,	COUNTY	JNTY AGENTS	SI SI	YOUTH	YOUTH AGENTS	S	HOME ECONOMISTS	ONOMIS	TS	LAY	LAY LEADERS	S)	1
A: Table 4	Pa	Pa Md I	new Eng	اہم ا	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP A11	A11	
It you indicated that you feel one or more groups disapprove of the EYNP (table 2) being a part of your Extension effort and yet their opinions are important to you (table 3) do such unfavorable opinions affect the way you do your job?	eel or import	ne or cant t	more g	roups (table	lisap _] 3) de	prove c	of the unfavo	EYNP (rable	table opinic	2) bein	g a pa	rt of way y	ove of the EYNP (table 2) being a part of your Extension such unfavorable opinions affect the way you do your job?	tensio our jo	n effo	ort
	48 15	15	9	9	6	15	4	5	6	∞	13	21	11	13	24	
not sure	23	20	1	33	33	33	25	1	11	50	14	. 56	138	ı	α	
ou	54	33	17	17	45	33	25	40	33	13	46	33	79	84	75	
yes	23	47	83	20	22	33	20	09	26	37	40	38	18	15	17	
Do you feel there should be concensus from most	conce	snsua	from m		. sdn	in the	county	towar	ds a p	rogram	before	Exten	groups in the county towards a program before Extension becomes involved?	· · ·	involv	ed?
	51 21	21	vo	6	∞	11	4	9	10	10	11	. 27	12	14	26	
no opinion	7	5	1	22	1	12	ı	l	1	ı	1	ı	i	1	ı	
no	33	57	62	22	62	41	75	50	09	30	65	52	∞	43	27	
yes	65	38	38	56	38	47	25	2C	40	20	35	48	92	57	73	

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	S	STATES	50	COUNT	AGENTS	IS.	YOUTH	AGENTS	လ	HOME EC	ECONOMISTS	TS	LAY	LEADERS	ເທ	•
A: Table 5	Pa	ÞМ	New Eng	Non- EYNP	EYNP	 A11	Non- EYNP	EYNP	_ A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11	
Please indicate how important you	int you	u thi	think the	EYNP 18	s for	••										
Broadening the scope of the	Extension 74 35	nsioi 35	n programa	am 3	16	30	7	11	18	16	23	39	. 15	23	38	
very important important not important	50 38 1	51 46 -	38	. 29 . 71	44 56 -	37 63 -	71 14	82	78	50	43	43 -	33 1	39	45 37 5	
not sure Providing educational oppor	11 3 opportunities		12 for Ext	Extension	الجُ	rs:	† ·	•		•		•	. .			
	74	35	18	14	17	31	7	11	18	17	23		15	23	50 50	
very important	23	31	28	50	9 2	26	43	36 55	39	24	13 57	17 54	27.	30 43	29 45	
important not important	18	, w	9	15	. 23	19		9		12	: E7:	12	di Not	14	∞. (
not sure	16	12	9	15	9 ,	10	14	1 •	. 0	17	_	17	26	14	18	1 - 12
Providing educational oppor	opportunities		or 15	Extension 12	xecu 14	tive 26	Committe 5	e memb 7	ers:	16	22	40	15	23	38	n 3-
vėry important	15	4 27	13	8	14	12	20	43	8 42	11 22	5	8 35	20 53	17 40	18 46	.c
not important not sure	19	31	1 09		29	15 12	40	57	- 20	16 51	14 32	15	27	30	18	
Providing educational oppor	opportunities		for Extens	ension	Advis 14	ory Col 26	ommittee 6	members	rs: 15		21	36	14	19.	33	
very important	20	10	7	25	33	C.	, 1 (1:	1 (7	7	9 (21	21	21	
important	40	52	33	50	27	37	17	44 22	53 20	78	51 15	47 14	0 1	37 26	42 15	
not sure	20	25	53	17	13	14	17	34	27	51	29	38	29	16	22	47
		•	•	• .	•	•	•	•	•	•	•	o o	•	continued		

-	STATES		COUNT	AGENTS	S]	YOUTH	AGENTS	1	HOME ECONOMISTS	NONIST	સ્ત્ર <u>ા</u>	LAY I	LEADERS	
A: Table 5 (cont'd.)	Pa Mđ	New Eng	Non- EYNP E	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11
Providing educational opportunities	tunities 74 33	for Exte	cension 14	Lay Le	Leaders: 29	7	11	18	16	23	39	15	23	38
very important	23 45	35	50	13	31	29	36	33	56	17	36	33	22	26
important	55 45	. 35	37	73	56	57	37	45	31	61	76	47	54	50
not important		9	13	7	10	. I	18	. 11	 	6	5 20	: 1	12	, ∞
•	11 7	24	1	~ ;	ر س	14	6 .	11	13	13	13	20	12	16
ntifying other problems	or opport	opportunities	, , , , s withir	•		for Exten	ension	-	•	,	•	•	•	• •
	74 35	11	14	11	31	7	11	18	16'	23	56	15	23	38
very important	46 43	24	36	41	1.0	7	27	33	56	61	59	47	39	43
important		53	36	53	45		9	61	38	35	36	7.7	35	36
not important	1.1 9	23	21	9	13	ı	ı	1	i	í	ı	ı	2.2	13
not sure	5 -	1	7	ı	ω,	ı	6	9	9	4	5	7	4	5
	•	•	•	•	•	。 。 ,,	•	:		•	:	•	•	•
Providing additional resources	and	personnel	fcr	· >	work:				c					
	74 34	17	14	17	.31	_	11	18	. 16	22	- 38	15	23	38
		-	ć	,		ć	i,	;	ć	1 3 C			. (;
very important		ΤX	67	. T †	ς.	53	رزر	44	38	, 0 ,	, 45	33	32	34:
important	38 41	53	43	59	3	27	36	4 4	4	36	39	27	37	31
not important		9	14	ı	9	14	ı	9	9	1	က	7	12	11
re	18 9	24	. 14	1	Ψ	i	6	9	Η,	14	13	33	16	24
Assisting in getting better		ion among	• >		encies	county	. lead	•	and orome		•	· 63	•	
	74 34 17	17	14	17	31	1	11	, w ₀	-	23	39	15	23	38
very important	39 29	41	2.1	41	32	ı	3,6		ď	87	77	. 77	2,5	30
incrtart		ج ج	۲۷	. R.	07	70	7	1 L	0 0 7	200	- œ	2 6)) (
	י ר	ה ה	, t	י ר) () i	?		0 ;	ر ر	0 (<u>ن</u> ا	, t	74
		٥ ;	77	O	13	T	1 4	9	12	ب ر	10	_	σ	∞
not sure	10 6	18	14	ı	9	15	18	17	12	4	∞	14	6	11
	•	•	:	•	•	•	•	•	•	•	•	•	•	•

	,	STATES		COUNTY AGENTS	AGENT	ည	YOUTH	YOUTH AGENTS	S	HOME ECONOMISTS	NOMIS	TS	LAYL	FADER	
			New	Non-	•		Non-		ļ.	Non-			Non-		. I
A: Table 5 (cont'd.)	Pa	Pa Md Eng		EYNP I	YNP	A11	EYNP	EYNP A11	A11	EYNP	EYNP	A11	FYNP FYNP A	EYNP All	411
Providing an additional lever	for	Exte	nsion	funding.											
. 74 34 17 1	74	34	11	14	11	31	7	11	18	16	93	29	15	92	2.6
											,	<u>`</u>	-	7	9
very important	27	29	24	7	35	23	15	46	33	25	7.7	ä	7 [,	7
	42	20	41	65	'.) '9	65	40	45	77	3 [٠ در در	3 6	7 Y	77 30	0 T C
tant	11 9	9	9	7	ı	~	15) 1	: v	4 4	3 0) a) t	ט ר ט ר	υ t
not sure	20	1.2	29	21	ļ	0	30	6	7.	ξ	N 0	ء د	 	7	7.0 7.0
)	١	ì	2	,	77	*		5

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			مدائرها													ı
	011	STATES	55 N	COUNTY	Y AGENTS	ITS	HLUOX	I AGENTS	S)	HOME ECONOMISTS	ONOMIS	LIS	LAY I	LAY LEADERS	. دان	}
A: Table 6	Pa	Md	Eng	EYNP	EYNP	A11	EYNP	EYNP	A11	Non- EYNP	EXNP	A11	Non- EYNP	EYNP	A11	1
Do won think a vector on	Ċ	+ 5 6	FVND mare	***************************************	.011:			-		4		7	1	a		
a program tee positio	ช ช		יוויו וויפ		ıaııy		ro ciiatige	=	rne rype	3	person e	erected	O.	appointed	10 11	rne
Advisory Committee	65	31	16	12	15	27	9	10	16	14	21	35	14	20	34	
not sure no yes	34 22 44	45 23 32	31 19 50	42 50 8	20 14 67	30 30 40	50	.40 20 40	44 12 44	28 36 36	43 14 43	37 23 40	29 14 57	4 5 20 35	38 18 44	
If yes, changes will be:	. 33	13	1.2	. 5		16	. 2				. 11	. 18	. 6	• ∞		
not sure had good	52 - 48	69	58	20 - 80	82 - 18	63	100	100	71	43	64 _ 36	56	44 - 56	50	47 53	
Executive Committee	73	23	12	. 4	12		. 4	. n	· 6	16	21	37	15	21	36	
not sure no yes	29 41 30	70 17 13	33 33	43 43 14	25 50 25	3 5 46 19	75 - 25	60 40	67 33 11	31. 19 50	43 11 47	38 14 48	33 27 40	33 29 38	33 28 39	
If yes, changes will be:	.37	10	9	. 9		. 11	. 2		. 8.	· ∞	13,	21		:=	. 8.	
not sure bad good	51 - 49	30	83	33	909	45 - 55	100	100	100	38	69 - 31	57 _ 43	43 - 57	96 - 34	56	
Professional Staff	73	. 29		13	. 15	. 28	. 4		. 15		. 24	. 39	15	. 22	37	
not sure no yes	32 14 54	28 31 41	29 42	46 31 23	20 7 73	32 18 50	25 25 50	27 64	13 27 60	27 20 53	38 4 58	33 10 5 7	. 33 33	32 36 32	32 3 5 32	50

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~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	STATES	TES	COUNTY	Y AGENTS	NTS	YOUTH	AGENTS	ဖျ	HOME ECONOMISTS	CONOMI	STS	1 1	LEADERS	lo lo
A: Table 6 (cont'd)	Pa Md	new d Eng	EYNP	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11	Non- EYNP	EYNP	A11
If yes, changes will be:	44 22	2 12	10	12	22	4	∞	12	11	15	26	8	10	18
not sure	61 55	5 67	10	83	50	25	87	29	36	87	65	62	09	61
bad good	5 - 34 45	5 33	S 62	17	5 45	75	13	33	99	13	35	38 I	10 30	34
			·											
	STATES	FES	COUNTY	Y AGENTS	TIS	YOUTH	AGENTS	(0)	HOME ECONOMISTS	CONOMI	STS	11 1	LEADERS	rol
A: Table 7	Pa Md	new 1 Eng	NON- EYNP	EYNP	A11	Non- EYNP	EYNP	A11	Not EYNP	EYNP	A11	Non- EYNP	EYNP	A 11
How much control do you feel at the county level?	1 you had	ad în d	in deciding	whether	r this	program	n became	ಡ	part of I	Extension's		educational		program
•	73 3	16	15	15	30	4	11	15	16	22	38	15	22	37
much		•	13	13	13	l	27	20	19	32	26	ı	5	n
	38 48	3 19	46	27	37	75	18	33	38	41	39	69	27	41
very little			27	53	40	25	27	27	25	23	24	40	32	35
	_	m	7	7	7	1	27	20	9	5	5	ı	36	22
H	o ⊣	1	/	I	m ·	ı	I	ı	13	l	2	1	ı	ι
In deciding whether other n			• • •	• 4			•	• (•	•	D		
1 with regard to those	other pro	grams	a part is:		country	y Extension		program	ao you	reer	that yo	your amount	int of	con-
	61 28		15	14	53	4	11	15	15	19	34	15	20	35
more than usual	21 36	29	7	25	17	25	73	09	1	42	24	7	30	20
about the same			73	71	72	75	2.7	40	29	47	56	80	09	70
less_than usual	20 7	1	. 20	1	11	1	I	1	33	11	20	13	10	11



	01	STATES		COUNTY	AGENTS	TS	YOUTH	AGENTS	Si	HOME	HOME ECONOMISTS	STS	T.AY 1	LAY LEADERS		
A: Table 8	Ра	Md	New Eng	Non- EYNP	EYNP	— A11	Non- EYNP	EYNP	— A11	Non- EYNP	FYNP	A11	Non-	FVND		
When more than one group enters into a decision, vary. Considering 100% as a total decision, deciding the kinds of Extension educational	ers i tota ion e	into al de educa	a decision,	ion-me what progra	1	situation (if any) d the typ	situation the (if any) do you do the types of	relative ou think e f clientel	elative in think eac	Pho Pho	of fol hav		SH	come m	aay 1	ı
	10	32	15	15	15	30	9	w	14	14	22	36		22	37	
Professional Co. Staff	27	32	27	26	31	28	27	34	31	9.7	90	ας	70	7.5	26	
Executive Committee	23	33	6	14	14	14	13	9	9	14	20	2 7 2	20	16	0 %	
Advisory Committee	11	13	11	14	12	13	٢	9	Ŋ	12	10	17	10	-	10	
Clientele	13	25	24	18	T 6	17	18	22	20	20	18	19	12	17	15	
State Extension Administration	on	7	L	(1	,									
County Commission	10	, 11,	L5 ,	1.2	12	12	11	14	13	10	14	12	7	10	9	
State Capainles Louis) T	T T	4 (T T	2	4	4	4	70	∞	6	11	6	10	
orace obeciailsts	٥	ኅ	10	5	2	5	22	14	18	7	-1	m	11	12	12	
When more than one group enters into a decisio vary. Considering 100% as a total decision, w deciding the kinds of Extension educational pr	ers i tota ion e	nto al deduca	enters into a decision-making as a total decision, what part ttension educational programs a	n-mi hat ogri	• 🗖	ituat if an the	ion the re y) do you types of c	relative u think e	elative in think eac	importance each of the		of each to the following DOES r your county?		, jn	 may	
	69	32	15	14	15	53	57	6	15	15	23	38	15	19	34	
Professional Ext. Staff Executive Committee	32 14	35	32 8	46 8	28	37	30	is in	٥٠ د	34	38	36	28 16	26	27	
Advisory Committee	10	7	9	4	6	9	9	5	ν 5	11	φ	9	9	7	7	
	Н	91	19	11	14	13	11	14	13	14	16	15	11	1.5	13	
State Extension Administration		23	. 02	73	7,7	0	,	7.0	7	,	Ċ	,	,		1	
County Commissioners	ᄯ	0	, –	۲	1	, v) o	7	, v	71	77	0 L	L9	54	22	
State Specialists) [ر د د	٦, ۲	`[) [o -	o į	0 ;	0 3	χ,	י רי	J (15	10	12	
grace opecialises	`	Γ	T-4	T.T.	T	Ţ	3/	T3	74	10	5	œ	S	က	က	



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A: Table 9	County Agents	Youth Agents	Home Economists	Lay Leaders	1
In the future, where do you think the majority	of the	Extension program for	the local level wil	ll be determined?	ı
	15	7	16	15	
Local level only	20	14	25	13	
Local and state levels	7	14	9	7	
Federal and state levels	ı	29	13	13	
Local, federal and state levels	73	43	38	47	
All other combinations	I	ı	19	20	
What do you think current or future programs at the local level?	ograms of this nati	ure will do to the	morale of the Extens	sion Service Personnel	
Professional staff men	13	7	13	13	
strengthen	23	29	31	38	
no difference	54	57	31	47	
weaken	23	15	38	14	
Professional staff women				13	
strengthen	31	. 29	77	54	
no difference	54	57	38	31	
weaken	14	15	18	14	
Executive Committee members		• • • • • • • • • • • • • • • • • • • •		13	
strengthen	18	33	43	47	
no difference	7.3	50	43		
weaken	6	17	14	14	
Advisory Committee members	16	4	14	10	
strengthen	30	20	36	07	
no difference	09	25	36	50	
weaken	10	25	28	10	5
Unpaid volunteer leaders				13	3
strengthen	23	43	47	46	
no difference	97	1.5	20	31	
weaken	31	43	33	23	

	Lay Leaders
YNP	Home Economists
NON-EYN]	Youth Agents
	County Agents
, ,	A: Table 10

Do you think that the expanded youth nutrition program will make a great impact on the cverall trend Extension educational programs will take in the future?

15	27	7.7	40	
16	38	· (c	56	
7	43	ı	57	
14	29	21	50	
	not sure	no	yes	• • • • • •

Do you think such a program as the expanded youth nutrition program will greatly affect Extension organization as we now know it?

33	09. L
16 38	13 50
29	15 56
1.5 54	13 33
not sure	no yes

What kind of priority in terms of Extension's commitment of personnel and education resources, do you feel the expanded youth nutrition program should receive in your county if it were to be introduced?

15 13 60 27
16 13 50 31 6
7 7 71 29 29 -
14 - 21 64 15
very high high medium low very low

All in all, for Extension, do you think such a program as the expanded youth program in your county would be:

15	13	1	87
15	13	1	87
_	15	. 1	85
1.2	33	ı	29
	sure		
	_	bad	poog

Appendix B



IC.																		
	COUNTY	IY AG	AGENTS		XI	YOUTH A	AGENTS	•	띪	HOME EC	ECONOMISTS	SIS		LAY	Y LEADERS	ERS		
	Non-EYNP	Ē	EYNP	N _O	Non-EYNP	YNP	EYNP	: 	Non-	Non-EYNP	<u>.</u>	EYNP		Non	Non-EYNP	EYNP	<u>.</u>	
B: Table 1	Pa Md	Pa	Æ	Eng	PW	Eng	Md	Eng	Pa	Md	new Eng Pa	» Md	Eng	Pa	Eng	Ра	New Eng	
								TOTAL	I N'S									
	9 6	6	9	2	9	1	7	4	11	4	1 13	3 7	4	14	2	19	4	
Currently, our county is not	participating 6	pating	in	the exp	spanded 6	youth 1	nutri	cion	program;		but:	(Check	one).	14	2			
interested not interested dont know	44. 71 11 (1) - 71 (4 (1) 29				83 _ 17	100			80 10 10	75 1 _ 25	100			71 29	100			
Do you know where to obtain	information 7. 6	•	concerning		the expa	expanded 6 1	youth 7	nutri 4	tion 9	program			. 4	. 41	. 2		. 4	
not sure no yes	14 17 14 33 71 50	100	33	100	33 17 . 50	100	100	- 100	22 11 67	25 - 75 1	 100 100	- 20 0 80	100	43 29 29	50	100	100	
Did you find any sources hel	helpful?	•	•	•	. 4	. 0	•	•				•	•	• 12		•	•	
no ' yes	25 - 75 100				100		٠, *		100 1	1000	100			100	100			
Ever wanted additional infor	information?	6	. 9	. 2	•	•		. 4	•	•		3	. 4	•			. 4	
no yes	•	22 78	50 50	50	•	•	14 86	001			38	3 29	100	•	٥	56 44	25 75	
How do you see the expanded youth nutrition 9	youth nut	ritic 9		program?			. 7	4			13	ı	4	· ·		19	4)
<pre>same as always; new clientele new program-integrated new program-not integrated can't say</pre>	υ	56 33 11	75 25	50			14 71 14 -	50 -5			58 35 77	\$ 50 5 17 7 33	25 25 25 25			32 53 10 5	25 50 - 25	סס
	•	•	•	•	•	ن ن	u u	0	•	0	o'		•	. •		E		

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	COUR	COUNTY AGENTS	ENTS		YOUTH AGENTS	AGENT	S	HO	HOME ECONOMISTS	NOMI	STS		LA	LAY LEADERS	ERS	
	Non-EYNP		EYNP		Non-EYNP	EYNP		Non-EYNP	SYNP		EYNP	Д	Non	Non-EYNP	EYNP	1 <u>P</u>
B: Table 1 (cont'd)	Pa Md	l Pa	Мd	New Eng	New Md Eng	Md	New Eng	Pa	Nd Er	New Eng Pa	a Md	New	Pa	New Eng	Ра	New Eng
How do you feel about	rhe expanded youth nutrition	youth	nutı		program for low-income persons?	Tow-	income	persor		,						
		2	4	27		_	4		,	_	2	4			19	4
enthusiastic		29	50.	50		100	25		-	94	5 43	. 25			100	50
it's all right		22	25	20		ı	20			54	4 29	25			ı	25
don't know		11	25	ı		I	25			•	- 29	50			;	25
makes no difference		1	I	ı		ı	1			•	!	ı			ı	ı
	•	•		•	•	•		•	•		•	•	•	•	•	
How well do you understand the expanded youth nutri	tand the expar	ided yo	outh	nutriti	tion program?	نے										
		6	4	7		7	4			-	3	4			19	4
very well		22	20	ı		43	50			62	2 14	25			2	1
pretty well		77	25	20		29	1			31	1 14	20			47	25
in general		33	25	20		29	1					25			42	25
don't know		i	ı	ı	-	ı	25			•	,	ı			ı	50
don't understand		1	i	ı		ı	25			•	1	i			'n	ı



IC GRATHY LINC.		COUNTY		AGENTS		Ā	7 HINC	GENT	S	H	OME	SCONO	MIST	.0		LAY	LEADERS	ERS		
	Non	Non-EYNP	II.	EYNP	N	Non-EYNP	EYNP	EYNP	اما ج	Non	-EYN]	Non-EYNP E		EYNP		Non-		.Χ.	IP Note	
B: Table 2	Pa	PW	Pa	PW	Eng	М	Eng	PW	Eng	Pa	Wq	Eng	Pa	PW	Eng	Pa	Eng	Pa	Eng	
	6	9	6	9	2	9	1		TOTAL	AL N'	ռ 4	. 1	13	7	4	14	2	19	4	
Extension's expanded youth nutrition program each group listed your belief as to their gen	h nutrít <u>lief</u> as	ition s to t	ion progr to their	gram gen	am is reac general ap	cted to oproval	by or	different disapprov	તા	groups 1 of th	s in this properties of the pr	the couproprious	county ram.	. Be	Below pl	pļease i	indicate	te for	Ä	
Low income not in program	6	2	6	4	2	9	1	۲-	4	11	4	-	12	7	4	14	2	18	85	
approve don't care disapprove don't know	44 33 - 22	80 - 2 - 2 - 2	11 11 - 78	25 25 - 50	50 1 1 50	50 33 	100	14 14 - 71	100	9 27 - 64	75 25	100	58 - - 42	43 - 57	. 100	29	50	11 28 -	33	
Low income in program	. 6	. 2	.6	. 9	. 2	. 5			.4		. %		. 12		. 4	. 14		. 19	. ~	
approve don't care disapprove don't know	56 11 -	100	78 11 -	75 25	50 - 1	83	100	100	50	36 9 1	67 - - 33	100	83 17 -	57 43	75 _ _ _ _25	29 21 -	50	63 16 -	100	
Farmers	. 6		.6	. 9	. 2	. 9		. 7	. 4	10	. 4	•	11		. ~	14	. 2	19	. 4	
approve don't care disapprove don't know	33 - 11 56	80 1 20	56 11 11 22	50 50	100	33 17 17 33	100	29 14 14 42	_ 0 25 75	40 10 20 30	50	100	45 27 - 27	29 - 71	100	64 14 - 21	50	21 5 21 53	75	
Farm Organizations	•∞	. 2	.6	. 4	. 2	. 9			. 4		.4		12		. ~	. 14	. 2	. 61	°20	
approve don't care disapprove don't know	50 13 13 25	80 .	44 11 11 33	25 - 25 50	100 1 1 .	33	100	29 14 14 42	100	27. 18 9 45	102 102 .	1000.	475 475 475 476	14 - 14 71	100	64 - 36	50 .	16 - 16 68	67	58
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R		5				.														,
I C		COUNTY	NTY A	AGENTS	rol		YOUTH	e 1	AGENTS		HOM	E EC	HOME ECONOMISTS	STS		LAY	LEADERS	RS		1
	Nor	ı∽EYN	പ	EYNJ	O.	z	Non-EYNP		YNP		Non-E	YNP	;	EYNP		Non-	Non-EYNP	EYNP	;	
B: Table 2 (cont'd)	Pa	Σ	Md Pa	Md	Eng	Md	d Eng	B Md	.		Pa M	Md Eng	۲.	a Md	Eng	Pa	Eng	Pa	New Eng	,
	•				,			,				,	,							
Executive Committee	6		2	~	-		4	-	4	4	0	~	-	3 6	2	14	2	18	'n	
approve	. 56	50		. 67	100	5	20		2		9 08	67 100	6	33	20	79	100	82	100	
don't care	Н		-	I	I		1	_ 25		.1	i		ı	В	ı	1	I	1 ;	i	
disapprove	٦ ٣	ויי	 	٦ ٣	I 1	I C	1001	100	100		10	١،		- 67	1 (1 6	1	12	I	
	3 .	•	•) .	•	· ·	•	•	•			,		· .	2 .	77		, ,	Ι,	
Advisory Committee	7		5 9	9	2	•		1	. 9	4	01	. 4		9 6	. 4	13	. 2	15	. ~	
approve	43	80) 56	75	50	25	5	- 83	3 25		90 7	ιc	- 89	33	75	69	100	09	100	
don't care	14	•	П		ı	c	1 1		- 25		1 9		- 11	I .	1	1	I	1.1	ı	
don't know	٤7	. 00	33 1	75	1 C	5.0	1001	· -			י חדר	1 r	' '	. 67	1 C	1 5		/ .	ı	
	· ·	•			•	•	•	· .	•		1	-	' '	` ;		70			ι .	
County Commissioners	6		5 9	9	1	•	4		<i>L</i>	. 2			1 12	. 9	2	14	. 2	18	. ~	
approve don't care	56	09	0 67	75	100	50	0.0	- 57	· ·	•	64 3	33	- 58 - 58	17	50	36	50	50	33	
disapprove	11	1		i	1						. 1	ı	' '	. 17	1	. 1	1)	ı	
	11	40	11	25	J	2	5 100) 29	9 100		27 6	7 10	00 33	19	50	57	20	44	29	
Rural Non-farm Clientele	6	•	5.9	• •	. 2	•	•	•		3.		•	1 11	. 9	. 4	14.	. 2	. 61	. 4	
approve	33	80		50	ı	See	c.K				5		- 18	33	ı	29	100	16	50	
don't care	33	i	(*)		1	7	100) 29	33		18 2	2	- 45		20	14	1	ı	ı	
aisappr don't k	33	20	- 44	50	100	7		14	' '9 +	2	7 2	5 10	- 00 36	50	50	57	1 1	84	- 20	
	.6	. ~	• • • •	9		•	•		. 9				1 12	. 9	. 4	14	. 2	18	. ~	•
approve	33	29		75	1	33		v		5	5 50	0	- 42	17	75	36	100	17	£.	,,
don't care	33	ı	7		1	•	- 100) 17	2				- 25	I	1	7	ì	1 4	ī	
don't know	33	33	. 25	25	100	-		'	7 50		ا کور ا	100	-	83	25	57	l I	6 78	- 29	
	•	o c		o 6	ن ه	•	•	•	•	•	•	•	•	•	•	•	con	inue	, T	

dided by E																			,
C O O O O O O O O O O O O O O O O O O O	O	COUNTY		AGENTS		, J.	YOUTH 4	AGENTS	S	14	OME	HOME ECONOMISTS	MIST			LAI	LAY LEADERS	ERS	
	Non-EYNP	YNP	园	EYNP		Non	Non-EYNP	EYNP	ىما	Non	Non-EYNP			EYNP	-	Non	Non-EYNP	EYNP	٥.
			1		New		New		New			New			New		New		New
B: Table 2 (cont'd)	Pa	Md	Ра	PM	Eng	Md	Eng	Md	Eng	Pa	Md	Eng	Pa	PW	Eng	Pa	Eng	Pa	Eng
Extension Homemakers Groups	6	5	∞ ₩	9	2	9	1	1	4	11	4	-	11	1	4	12	2	16	4
approve	33	100	63	56	20	50		71	25	55	75	. 1	45	43	20	29	100	99	100
don't care	11	1	ı	ι	ı	ı		14	ı	18	ı	ı	27	1	ı		1	9	1
disapprove	ι	1	13	ι	ı	.1		ı	1	6	ı	l	18	.1	25		ŀ	9	1
don't know	26	ı	25	50	20	20	100	14	. 75	18	25	100	6	27	25	33	ı	31	1
Professional Extension Staff	. 6 .	.5	.6	. 9	. 2	• 9		. 7	. 4	. 11	. 4		.2.		. 4	14	. 2	17	. ~
approve	33	100	89 1	100	ı	100	ı	100	50	82	75	100	85	7.i	75	71.	100	82	29
. don't care	11	1	i	1	20	ı	1	ı	1	I	ι	1	15	ļ	1	 	۱۰	I	ı
disapprove	11	1	ı	ı	ι	i	ı	1	ι	9	i	1	1	1	ı	1	ı	1	l
don't know	44	i	11	ı	20	ı	100	1	20	6	25	ı	1	59	100	29	1	18	33
State Extension Administration 9	6	. 2	. 6	. 9	. 2	. 9		. ~	. 4		. 4		13	•			. 2		. ~
approve	29	80 100	001	75	20	100	1	100	50	100	75	100	92	71	75	. 64	100	56	67
don't care	l	ı	ı	ı	1	l	i	1	1	l	1	1	7	1	i	ı	1	ı	1
disapprove	1	1	1	1	i	ı	ı	ı	1	ı	1	.!	i	ı	1	1	ı	ı	ı
don't know	33	20	ı	25	20	l	100	ı	20	١.	25	ı	ı	29	25	36	ι	44	33
	• 6	. 5.	. 6	. 9	. 2	• 9		. ~	. 4	. 11	. 4		3.		. 4	14	. 2	18	• 4
approve	99	80	44	75	.50	20	ı	71	20	. 73	50	100	77	57	75	36	100	99	100
don't care	1	•	T	ı	1	•	1	14	ı	Q	25		œ	1	1	i	ı	i	1
disapprove	1 ;	ı ;		ι.,	1 1	1	1	1	į	1	ı	ı	1	1	1	ı	ı	1	ı
don't know	44	20	44	25	20	20	100	14	20	18	25		15	43	25	99	ı	77	ı
			ŀ																



New	COUNTY Non-EYNP
Transference of the production of the principle of the reacted to by different groups in each county. The opinions of some of the roots in the table below please indicate how important gram. The couple of the groups in the table below please indicate how important gram. The couple of the groups in the table below please indicate how important gram. The couple of the groups in the table below please indicate how important gram. The couple of the groups in the table below please indicate how important gram. The couple of the groups in the table below please indicate how important gram. The couple of the groups in the table below please indicate how important gram. The couple of the groups in the table below please indicate how important gram. The couple of the groups in the table below please indicate how important gram important gram. The couple of the groups in the table below please indicate how important gram important gram. The couple of the groups in the table below please indicate how important gram important gram is given by the couple of the coupl	Pa Md Pa Md
reacted to by different groups in the table below please indicate how important gram. 2	9 6 9 6
2 6 1 7 3 10 3 1 4 10 2 18 4 50 33 - 57 67 50 67 100 23 43 55 30 50 28 50 50 33 - - 40 33 - - 2 43 55 30 - 50 22 - 17 - - - - - 8 -	n pro i and e of
50 33 - 57 67 50 62 43 55 30 50 28 50 50 33 - 62 43 25 30 - 50 29 50 33 - 62 43 25 40 - 50 <td>9 5 9 4</td>	9 5 9 4
50 33 - 14 33 10 - - 8 14 25 40 - - 25 - 17 - - - 8 1 25 40 - 20 25 25 20 83 10 10 73 67 100 77 86 75 40 100 32 100 50 83 100 100 73 67 100 77 86 75 40 100 32 100 50 - - - 13 2 13 4 15 4 10 2 19 4 50 -	33 40 22 25 33 60 56 50
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6 1 7 3 11 5 1 1 6 4 11 3 18 4 14 - 18 33 36 50 17 25 17 100 43 - 27 - 55 50 - 55 50 - 50 50 83 - 14 33 45 33 - 18 33 75 - 50 20 29 67 9 33 100 27 17 25 9 - 11 -	333
- - 14 - 18 33 - - - 36 50 17 25 17 100 43 - 27 - - 55 - 55 - 50 50 83 - 14 33 45 33 - 18 33 75 - 50 22 25 - - 29 67 9 33 100 27 17 25 9 - 11 -	8 5 9 4
	33 15 38 60 22 25 63 40 22 50 22 -

RU							-												
C.	COUNT Non-EYNP	IJ	AGENTS	TTS NP		YOUTH Non-EYNP		AGENTS		Non-	HOME ECONOMISTS Non-EYNP E	ONOO	ISTS	EYNP		LAY LEADERS Non-EYNP EYNP	LEADE	EYN	Q.
B: Table 3 (cont'd)	Pa	PW	Pa	Md	Eng	Md	Eng	Md	Eng	Pa	Md	Eng	Pa	Md Er	Eng	Pa	Eng	Pa	Eng
Executive Committee	6	2	6	22	V	2	-	4	-	11	. 2	1	;	9	2	11	2	6-	4
very important important somewhat important not important	56 33 11	50	89 11 -	33 67	100	60 40 1	100	25 50 25	100 100	73 1 18 9	0111	1110	882 1.8	- 110 67 17 17	100	55 36 9	50	47 42 11	50
		. 5	°6	, 9	. 2	°2	. –	. 9		10	, w		•			10	. 2	. 91	° w
<pre>very important important somewhat important</pre>	43 57 -	09	89 11	50 50 -	50	60 40	100	50 33 17	50	50 40 10	33]	100	83		100	50	50	50	67 - 33
County Commissioners	, 6	• 9	. 6	. 4	•	.5			· _	11.	-	. –	11.	•	, 4	. 6	. 2	19	. 4
very important important somewhat important not important	22 33 33 11	50	18 . 33	75 25	100	09	100	71 29 -	100	55 1 27 18	100	1001	56 27 18	71 14 14	50 - -	33 44 22 -	50	35 47 11 5	25 50 25
Rural non-farm clientele	° 6	. 9	.°∞	. 4	•	, 9		• • •	ໍ້ຕ		ຸ້		12 .			. 6	. 2	. 61	. 4
<pre>very important important somewhat important not important</pre>	. 33 56 11	17 83 -	12 63 12 12	25 50 _ 25	50	33 50 17	100	29 57 14	1 33 33	27 36 27 9	1 8 8 8 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9	0 1 1 1	8 33 42 17	14	_ 25 75	22 44 22 11	50	53 26 16	50 25 25
urban clientele	°6	, 9	, <i>a</i> ,	. 4	. 2	°, w		. 9	°,	10	-	•	73.		• • •	. 6	. 2	19	. 4
<pre>% very important important somewhat important not important</pre>	44 33 22	67 33	67 33	25 75 .		67 33 -	100	33 50 - 17	67 33	30 40 1 30 -	1011	1000	23 46 31	14 57 29 -	33 67	22 44 22 11	50 .	111 47 32 111	75 25



1.1	ı									63
	New Eng	4	50 25 25	. 4	75 25 _	. 4	75 25	. 4	75 25	
ERS	Ра	18	28 67 6	. 81	72 28 -		67 28 - 6	. 8	33 56 6	
LAY LEADERS ION-EYNP EYNP	New Eng	2	50	. 8	100	. 2	50	. 23	50.	
LAY LEA Non-EYNP	Ра	11	36 64 -	• —	64 27 9	10	60 30 10	10	30 40 20 10	
	New Eng	4	25 25 50 -	. 4	50 25 25 -	. 4	75 25 -	. 20	33 67 -	
SYNP		1	14 71 14	• ` `	71 14 14 -		71 14 14 -		43 29 29	
MIST	Pa	10	40 30 30	73.	69 23 8		98 F L	. 2.	15 77 8	
HOME ECONOMISTS	New Eng	1	1001	• •	100		100	• •-	100	
HOME E	РW	80	67 33	ຶ້	100	. ~	100	, w	6 6 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Non	P Q	11	55 27 18	11.	92 1		1 1 8 2 1 1		82 18 -	
	New Eng	~	67 33	ໍ່ຕຸ	33 67 -	, w	67	, w ,	33 67 -	
GENTS	Ма	1	29 57 14		86 - 14		86 14 -	• ~	29 57 14	
YOUTH AGENTS -EYNP EYNP	New Eng	-	100	•	100		100	•	100	
YOUTH Non-EYNP	Мд	9	50 17 17 17	° 9	67 17 17	. 9	67 33 -	, , ,	50 17 17 17	
	New Eng	2	50 .	. 2	100	. 2	. 100		50	
VIS NP	Md E	4	50 25 25 _	, 4	75 1 25 -	. 4	75 1 25 -	, 4 ,	75 - 25	
AGENT	Pa	<i>∞</i>	1 88 1	• ∞	111	• ∞ •	75 25	° 60	222 56 111 111	
COUNTY AGENTS EYNP EYNP	РМ	2	- 40 60 -	• 9	177	9	67 33 -	• 9	33 50 17	
COUN Non-EYNP	Ра	6	_ 56 11 33	. 6 . I	7 7 7	ion , ,	56 33 11	° 6	22 67 11	
	B: Table 3 (cont'd)	Extension Homemakers Groups	very important important somewhat important not important	Professional Extension Staff	very importan important somewhat impo	State Extension Administration	<pre>very important important somewhat important not important</pre>	Welfare Agencies	<pre>very important important somewhat important not important</pre>	

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EYNP New	f you indicated that you feel one or more groups disapprove of the expanded youth nutrition program table 2 being a part of our Extension effort and yet their opinions are important to you table 3, do such unfavorable opinions affect the way you		0111
DERS EY	ra g a r	13 - 84 15 15	14 - 43 57
LAY LEADERS Non-EYNP E	being t the	2 2 - 100 es in	2 - 100
LAY Non-	f you indicated that you feel one or more groups disapprove of the expanded youth nutrition program table 2 being a part of your Extension effort and yet their opinions are important to you table 3, do such unfavorable opinions affect the way you	- 1 6 5 2 9 2 13 40 - 22	10
<i>((</i>	gram tapinions	2 - 50 50 	100
EYNP	n pro	5 40 40 20 e Ex	6 - 67 33
OMIST	itior vorab	6 50 50 50	9 56 44
ECONC YNP New	nutr unfa	1 100 	100
HOME ECONOMISTS Non-EYNP E New New Pro Do	outh such	r - L	100
Π το σ	led you	7 57 14 29 	8 25 75
New	expand	f - 1	100
EYNP EYNP	the ou ta	N'S 5 - 40 60 	N'S 5 - 40 60
YOUTH AGENTS Non-EYNP EYNP New New Md Eng Md	ve of to ye	1 , 5 - 40 100 60 the county	1 100 1
-uoN	Lsappro	33 33 33 33	3 100
New	oups di	not sure 40 - 38 20 - 50 40 100 13 100 - 50 50 50 50 50 50 50 50 50 - 50	100
GENTS EYNP Md	e gre	1 - - 100 n mos	
Y A Pa	rem :	8 1 38 - 50 - 13 100	6 1 50 100 50 -
COUNT Non-EYNP Pa Md	me on teîr c	1 100 • • • •	5 20 40 40
Non- Pa	feel c yet th	5 40 20 40 	25 25 7 75
	t you	uld b	
	d thai effort	· · ·	
. 4	icate sion b?	ure 	nion.
Table 4	f you indic our Extensi o your job?	not sure no yes 	no opinion no yes
ı.	f you our I o you	n v	ппу

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	Non	COUNTY Non-EYNP	Y AG	AGENTS		Non	외판	AGENTS EYNP	യിക	HI ON	HOME E	HOME ECONOMISTS n-EYNP EY	MIST	NP	ı	LAY LEAI	LAY LEADERS on-EYNP EY	ERS EYNP		
B: Table 5	Pa	PW	Pa	рщ	New Eng	Md	New Eng	Md	New Eng	Pa	РМ	New Eng	Pa		New Eng	Pa	New Eng	Pa	New Eng	
Please indicate how important		you think	ink	the e	the expanded	ed youth		nulrition	n program	ram i	s for:	:								
Broadening the scope of the Extension Program	6	٠ س	6	. 9	1	9	1	1	4	11	4	1	13	~	89	13	2	19	4	
<pre>very important important not important not sure</pre>	56	100	56 44 1	34 65	100	83	100	100	50 25 -	55 36 -	25	100	97	43 43 -	67 33 	54 46 -	50	52 37 11	50	
Providing educational opp tunities for Extension workers	oppor-		. 6	. 9	. 2	. 9			. 4		. 4		13		. %	13	. 8		. 4	
<pre>very important important not important not sure</pre>	44 11 22 22	60 40 1	11 44 : 33 11	100	50	50 .	100	. 43 14 14	25	27 18 18 18	25 - 25 - 25 - 25	1 1 1 1	23 8 8	14 - - 43	33	23 23	50	26 16 16 16	20	
Providing educational opportunities for Extension Executive Committee Members	or-	. 4	. 6	• '62'	. 2	• 4		. 4	• 20		. 9			. ~		13		29	• 4	•
<pre>very important important not important not sure</pre>	13 63 - 25	100	22 44 33	67 33	50 .	25 50 - 25	100	75 - 25 - 25	100	18 36 9 36	33	100.	. 23 23 3	57 43	50	23 62 - 15	100	11 37 37 16	200 1 1 6	:
Providing educational opportor Extension Advisory Com Members	opportunities Committee 7 5	ties s	6	4	8	. rv	e.	9	w	10	4	- .	11	~	~	12	2	91		ϵ
<pre>very important important not important not sure</pre>	14 43 14 29	60 60	444 35.	25 25 25 25 25	50°°°°°°°°°°°°°°°°°°°°°°°°°°°°°°°°°°°°	- 80 - 20 	100	67 117	- 33 67	10 40 10 40	255 75	1 1 1 00 .	9 45 27 18	57 - 43	67	25 5 8 17	100,	19 31 31 19	33 67 - -	55

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AP	New Eng	4	50	20	ı	. 4	1 5	20	•	4	50	25	. 4	50 50	Ι.
ERS EYNP	Pa	19	16	53	16		47	32 16	ω,	19	32	16 16		32 47 11	. 11
LAY LEADERS Non-EYNP E	New Eng	2	ı	20	20	. 2	50	D I	١.	2	1 1	50		50	1 •
LAY Non-	Pa	13	38	9 7	1.5	. 2	97	0 0 1	∞;	13	3.5 3.5	31		46 38 -	15
	New Eng	22	33	33	33	• "	67	၇ ၊	1 4		100	1 1	· ~ ~	67 33 -	
TS EYNP	Md	7	29	57	14		43	φ. Ο Ι	14	9	50	1 65		43 43 14	
MIST	Pa	13	· ∞	69	00	. 2	69	Į,	1	13	62 31	ı∞		46 38 8	ω.
ECONOMISTS NP EY	New Eng	1	100	1 1	1	•	100	I 1	Ι,	1	1 1	100		100	ı •
HOME E	Md	4	75	25	1	. 4	25	Ç 1	1 4	4	25 50	25	• 4	- 1	. 50
Non-	Ра	11	45	36	18		63	17	6.	11	45	9 1	•	45 55	
	New Eng	4	20	25	25	. 4	1 1	Ç 1	. 25	4	25 50	25	• 4	25	20.
AGENTS	Md	7	29	57	į į		42	۱	١.	, ~	71 29	I I 1		43 57 -	
	New Eng	1	ı	1 1	100	•	1 5) T	1 .	1	100	1 1		111	100
YOUTH Non-EYNP	Мd	a,	33	<u>-</u>	ı	. 9	50	ر ا	1 4	9	33 50	17	• 9	_ 83 17	1
	New Eng	2	ı	100	ı	2	1 0	1 1	1	2	100	1 1	. ~	100	
AGENTS EYNP	Md	4		25	25	. 9	50		1 4	9	50	1 1	. 9	50	I .
	Pa	6	ı	89	1	. 6	77	11	1 •	6	44 56	1 1	. 6	44 44 25	I .
COUNTY	Md	ies 5	80	20	ı	. 2	40	- 09	1 •	and 5	0 0 9	1 1	•	20 60 20	•
COUN Non-EYNP	Pa	opportunities lers 9 5	33	44 22	1	s or county	33	g !	11:		22 33	22 2 2	. o	22 22	22 .
ERIC THAT PROBLEM TO THE	B: Table 5 (cont'd)	Providing educational opportor Extension lay leaders	very important	important not important	sure	identifying other problems or opportunities within the counfor Extension work	very important	not important	re	ig additional resou	very important important	not important not sure	Assisting in getting better cooperation among various agencies, county leaders, and groups		not sure

ERIC																			
		COUNTY AGENTS	ry AG	ENTS		Ā	YOUTH AGENTS	AGENT	်] ∺)ME	HOME ECONOMISTS	MISTS	,,		1 44 7	TADE	0	
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	Non-	Non-EYNP	ΣÌ	EYNP		Non-EYNP	EYNP	EYNP	<u>1</u>	Non-	Non-EYNP	^	P4.)	EYNP		Mon-EVNP	YNP	FVND	۵
B: Table 5 (cont'd)	Pa	Md	Md Pa Md	Мđ	New Eng	М	New Eng	М	New Eng	Pa	М	New Eng	Pa		N ew Eng	Pa	New Eng	Pa Pa	n New Eng
)			- 1	0
Providing an additional																			
lever for Extension																			:
funding	6	5	6	9	2	9	1	7	4	11	4	1	13	7	κ'n	12	0	19	4
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very important	11	ſ	4 4	33	,	17	1	57	25	36	ł	ı	بر '	. 7	25	<u>.</u>	. 4	, ,	(
important	77	100	56	29	100	50	i	۲۶) (c	20	C C	١.	† v	,		CT \	ı	11	ر د د
nct important	11	ſ	ı	i	, ,	17	ı)	3	, ,	5	ı	0	1 6	/0	40	1	7.5	25
not sure	,					\ 1 H 1	1 ,	Ì	ı	ת	ı	I	ı	67	i	χọ	20	21	ı
ייסר פתוע	cc	ſ	I	I	,	/T	100	I	25	27	50	100	ı	29	ı	31	20	26	25
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EYNP New 'a Eng	person		•	•	· ·		. 3	• ∞	9 8	. 6	2 7 2 7 7 8 9 9 9	
DER		- 41 0 24 0 35	٠	- 50	2 18	- 28) 33	- 39	, ~	- 63 - 38	2 19	ന ന നം	0 57 - 14 - 29
1 1 [52]	Ö	50	100	•		100	•	• '		•	50 50	100
LAY Non-	the type	33 8 58	. 88	63	13	38	97	7	43	13.	31 31 38 38	57 - 43
New Eng	es in 3	33 - 67		1 1	8	33	29	. 2	100	• 4	25 25 50 2	100
EYNP Md	changes	57 29 14	. 3	33 1	. 9	83	17	. 2	67	. ~	71 29 . 4.	75
MIST	to c	36 9 55	. 6	50	12	25	58	• ∞	63 - 38	. 23	23	89 - 11
ECONOMISTS P New Eng Pa	lead 1	100	• 1	1 1		100	1	•	1 1 1		100	1 1 1
HOME E Non-EYNP		50 25 25	2 50	50	. ~	. 19	33	. 2	50	• 4	25 50 25	- 100
Non Pa	eventually	22 33 44	. 5 . 40	09	12	25	58	• • •	33 -	10	30	44
S P New Eng	4	50 25 25	100	1 1	. 2	50	ı	• • 1 •	1 I I ,	• 4	25 25 50	67
AGENTS EYNP Nd F	gram 1	33 17 50	100	1 1	. %	67	1		100		29 71 5	100
YOUTH Non-EYNP New Md Eng	ition program may 5 1 6	100	· 1 · 1	1 1	•. 1	1 1	Ï.	• 1 ⁵⁵ .	1 1 1	•	1000	100
Non-	nutritio ns? 5	60 - 40	. 2 1	100	• 4	75	25	. 2	100		. 33 33 33 . 33	33 - 67
New Eng	youth nutr positions?	100	2	1 1		1 1	100	•	100	. 2	50.	50 - 50
AGENTS ENP	- V	50	2 2	1 1	. 2	100	I	• 1	1 1 3	• 4	25 75 3	100 - -
	expanded ing three 5 9 4	33	7.	- 29	. 6	22 56	22	. 4	50	. 6	22 23 . 78 . 7.	86 - 14
COUNTY Non-EYNP Pa Md ' I	as the exp following 7 5	60 20 20	. 4 1	100	. 2	80	ı	. 2	100	• 4	25 75 .	100
Non- Pa		29 71 -	100	i ı	. 6	22 56	22		50	. 6	56 33 5	20 20 60
B: Table 6	Do you think a program such elected or appointed to the The Advisory Committee	not sure no yes	if yes, changes will be:		The Executive Committee	not sure	yes	If yes, changes will be:	not sure bad good	Professional Staff	not sure no jes if yes, changes will be:	noz sure rad good



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d.	New Eng	n at	%	I	i I	33	67	• [.	2	Ç	2 6	2 1
ERS	Pa	program	19	ľ	3.0	7 6	32		COLLE	18	ά	7 7	11
LAY LEADERS on-EYNP E	New Eng	al pr	2	I	100		1	• 4	3	2	4	100) I
LAY LEAI Non-EYNP	Pa	program became a part of Extension's educational	13	٠ ١	54	46	, ,	,		13	α	77	15
,	New Eng	ı's edu	85	67	; I	ı	33	t vour		2	Ć.	, <u>r</u>	, I
S EYNP	Md	ısior	7	29	7.5	1 1	1	that.		2	07	9) I
MIST	Pa	Exter	12	25	33	42	ı	vou feel		12	77	42	17
CONO	New Eng	of	1	100	1	1	1			1	1	100	1
HOME ECONOMISTS Non-EYNP	Md	part	4	ı	50	25	25	am do		4	1	20	20
Non	Pa	ame a	11	18	36	36	i	rogra)	10	i	70	30
rolo	New Eng	ım bec	4	ı	ı	20	20	County Extension program do	•	4	50	50	1
AGENTS EYNP	PW	rogra	~	43	29	14	14	Exten		7	86	14	ı
YOUTH AGENTS Non-EXNP EYNP	Eng		-		100	ı	ı	ounty.	•	1	1	100	ı
Non	Md	nether this	85	ı	29	33	1	the		8	33	29	1
New	Eng	ling w	63	20	I	20	ı	art of		2	ı	100	ı
EYNP	PW	deci	4	25	25	25	25	e d		w,	33	29	ı
AC E	Pa	in	6	I	33	29	ı	есоше	ı. 1.8.:	6	33	29	1
COUNTY ACENTS EYNP EYNP	PW	u had	9	17	51	17	ı	ams b	cams	9	17	83	ı
COUN Non-EYNP	Pa	eel yo	6	11	77	33	11	progra	: progi	6	i	29	33
:	B: Table 7	How much control do you feel you had in deciding whe the County level?	•	much		very little	none	In deciding whether other programs become a part of	with regard to these other programs is:		more than usual	about the same	less than usua.



YNP	New	Eng	
H		Pa	
EYNP	New	Eng	
Non-		Pa	
	New	Eng	
EYNE		i	
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-EX	~	- 1	
No		l	
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YNP	New	Eng	
		Md	
EYNP	New	Eng	
Non-		MG	
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EYNP		Md	
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FYNP		Md	
Non		Pa	
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~"		Tab1	
C		В:	
	Non-EYNP EYNP Non-EYNP EYNP Non-EYNP EYNP EYNP	EYNP Non-EYNP EYNP Non-EYNP EYNP EYNP EYNP Non-EYNP EYNP New	EYNP Non-EYNP Non-EYNP EYNP Non-EYNP EYNP Non-EYNP EY New

When more than I group enters into a decision-making situation the relative importance of sach outcome may vary. Considering 100% as a total decision what part (if any) do you think the following SHOULD play in deciding the kind of Extension educational programs and the types of clientele you will have in your county?

	'
4	18 4 13 23 19 20
18	26 19 10 16 8 10
2	20 25 10 25 10 10
13	30 19 10 7 11 12
85	35 7 20 14 13
1	41 3 35 6 8
12	23 39 10 10 12 4
1	20 10 5 50 10
4	34 6 8 25 9 15
6	23 17 15 15 10 9
2	35 7 7 20 14 5
9	34 6 11 23 14 10
-	30 30 15 10 5
2	26 9 14 11 11 7
62	35 5 10 25 18 3
. 4	3.7 - 1.8 2.0 1.4 1.1
6	27 22 10 13 9 11
9	17 17 17 17 17 16
6	31 22 11 11 16 10 9
1	Professional Co. Staff 31 Executive Committee 22 Advisory Committee 11 Glientele State Administrators 10 County commissioners 9 State Specialists 2

When more than I group enters into a decision-making situation the relative importance of each to the outcome may vary. Considering 100% as a total decision, what part (if any) do you think each of the following DOES have in deciding the kinds of Extension educational programs and the types of clientele served for your county?

	3	23	2	∞	25	23	1	15
	16	27	17	7	13	24	7	6
	2	38	18	က	25		ריז	13
	13	27	16	7	6	22	5	15
	4	43	∞	19	16	∞	i	6
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	12	34	12	∞	13	27	က	∞
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3	10	30	15	11	13	12	5	9
	85	19	∞	10	1.5	23	.2	12
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c Lypes	2	33	4	∞	13	18	6	6
7116	2	25	n	e	25	30	ı	15
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TETT	5	31	٣	12	12	1.5	1	ı
ישרדו	9 5	54	11	4	11	12	4	က
KINGS OF Excellaton educationar programs and the		Profesaional Co. Staff 54	Executive Committee	Advisory Committee	Clientele	State Extension Admin.	County Commissioners	State Specialists



	COUNTY	GENTS	YOUTH A	GENTS	HOME	FCONON	TSTS	LAY	LAY LEADERS		
よい 1000 1000 1000 1000 1000 1000 1000 10	Non-E	Non-EYNP	Non-	Non-EYNP	No	Non-EinP		Non-EYNP	EYNP		
B: Table 9	Pa	Ма	М	New Eng	Ра	В	New Eng	Pa	New Eng		
In the future, where do you think	ink the m 9	the majority of the 9	Extension 6	program for 1	the local	4	level will be detor ℓ	determined′ 13	<i>z</i>	•	
je	22	17	17	1	27	25	1	15	1		
Local & state levels Rederal & state levels	1 1	T/	17 17	1001	ıα	25	1 1	8 ī.	1		
1, federal &	78	67	50) I	27	20	100	38	100		
All other combinations What'do you think current or fu at the local level?	or future pro	programs of this na	nature will	do to the		of the	Extension Servi		4 - Personnel	•	•
Professional staff men	∞		9	-	∞.	4	1	11	2		
strengthen no difference weaken	13 50 38	40 60 -	33 50 17	100	25 38 38	25 25 50	100	36 45 18	50 50		
Professional staff women	• • • •		. 9		-	. 4		. 11.	2	•	
strengthen no difference weaken	25 50 25	40 60 -	33 50 17	100	45 27 27	25 75	100	55 27 18	50 50		
Executive Committee members		. 4		• • • • • •	10	. w			. 2	•	
strengthen no difference weaken	14 72 14	25 75 -	40 40 20	100	50 30 20	33 67 -	100	45 36 18	50		
Advisory Committee members			. 4	•	, 6	. 4				•	
strengthen no difference weaken	40 40 20	20 80	50 25 25	1 1 1	56 33 11	25 75	100	38 50 13	50		71
	. 50		• 9	•	10	.4		11.		•	
strengthen no difference weaken	25 25 50	20 80	50 17 33	100	40 20 40	50 25 25	100	45 27 27	50		

	County	Apents	Vonth	4	MON-EYNP		0.10		
B: Table 10	Pa	PW	PW.	n agents New Eng	Pa Pa		ECONOMISTS New Md Fno	гау Ра	Leaders New Fno
uth program	will make a	great	impacto	impact on the overall	:] (and Ext	trend Extension	educational	
programs will take in the future?			•					CHECALL	1191
	۰ ۷۵	9	9	1	11	4		13	2
not sure	25	33	ť	-	, ¢	Ü	1	Š	Ĺ
ou	25	17	ر ا) TO I	/7	ე ე.	T00	46 8	50
yes	20	20	29	, i	73	25	ı	76	Ω I
Do you think such a program as the exparded y	youth program	 will	greatly a	affect Ext	Extension	organi	organization	as we now	
	6	9	9	1	11	4	-	13	2
not sure	77	67	17	100	27	20	100	23	100
on ou	22	17	17		6	25	I,	70	· '
sa/	77	7.1	29	Į	99	25	ı	7	ı
What kind of priority in terms of Extension's expanded youth program should receive in your	commitment county if i	of pers it were	personnel ar ere to be in	and education introduced?	· uo	resources,	nok op	feel the	•
	6		9		11	4	1	13	2
very high	1	. I	1.	ı	18	1	ı	æ	50
high modi	22	20	83	ı	45	50	100	62	20
low),0	90	17	100	27	20	ı	31	ı
very low	- 1) 		1 L	ות	1 1	1 1		l í
								ľ	ı
	•	•	•	•	•	•	•	•	

	:			NON	NON-EYNP	:	-		
	County Agents	Agents	Youth	Youth Agents New	Ноше	Home Economists	mists New	Lay	Lay Leaders New
B: Table 10 (cont'd)	Pa	Md	Md	Eng	Pa	Md	Eng	Pa	Eng
All in all, for Extension, do you think such	a program as the expanded youth program in your county would be:	the exp	anded yo	uth progra	am in y	onr co	unty wo	ıld be:	
	6		9	1	10	4	1	13	2
not sure	7 7	1	1	100	20	ı	ı	15	ı
bad good	- 26	100	100	1 1	- 08	100	100	85	100

()																	
					Part	icip	Participating Counties	Coun		(EYNP)							
					٠,		,	1	Pa			Мđ			New E	Eng	
B: Table 11	Co.	Youth Agent	Home Ec.	Lay Leader	Ъа	Md	New (Eng. 4	Co. F	Home Ec.	Lav	Co.	Y. Ag.	Home Ec.	Co.	Y. Ag.	Home Ec.	Lav
3	6	200				ĺ		.	;		0	.		٥	0	,	
											!						
Do you feel that the morale of the:	ale of	the:															
(a) Professional Extension Staff Personnel has:	. 19	6	2.1	22	39	28	4	6	12	18	9	9	9	4	85		4
gotten better since		:								٠		•					
EYNP remained the same	16	11 89	10 67	9 77	74	17	14 57 6	11 67	8	9 28	33	17	100	20	100	33	25
gotten worse since EYNP	21	1	23	14	18	1	29 .	22	17	17	1	1	1	50	ı	29	75
(b) Advisory Committee		. 00	. 19				. 6	. 9		12	. 9		. 9		. "	2	. ~
	.	: }		•	ì		•	,	•		.)	•)		ı ,
gotten better since EYNP	15	25	5	20	17	14	11	33		17	. 1	40	. 1	ı	ι	ı	33
ined the	85	75	79	29	69) 8/	29	73	•	100	09	100	100	100	20	29
gotten worse since EYNP	I	I	16	13	14	1	11	1	18	17	1	1	ı	l	l	50	1
(c) Executive Committee	•	•	•	•	•	•	•	•		•		•	•	•	•		
has:	12	4	19	22	40	6	∞	6	12	19	2	2	5	1	2	2	3
gotten better since																	
EYNE	33	75	16	18	18		25 3	33		12	J			100	1	20	29
	59	25	89	89	29	89		56			100	20	100	í	100	ſ	33
gotten worse since EYNP So		1 ,	16	14	15	11	12 1	11	17	18	J	50	ı	1	ı	50	1
																	74

		,			Ряч	† 	4										
B: Table 12	Co. Ag.	Youth Agent	Home Ec.	Lay	Į.	PW	New Eng	New Co. Home	Pa Home	LYNP	\neg	11	Home	1	11	154	1 1
addition of the	expand	expanded youth program	h pros	1	4+	1 1	1	b / ·		Lay	A P	AB.	EC.	Ag.	Ag.	Ec.	Lay
county?	ı	•	0 1 1	3 5.7		oral		txrension	program		create	any	difficulties	ultie	s in your	our.	
	16	10	21	22	39	15	14	6	12	18	20	7	9	4	64	. 10	•
not sure no yes 	19 19 62 ? · ·	30 20 20 50	10 29 61	27 23 50	10 21 69	20 47 33	50.	11 11 78	17 83	17 28 56	33	14 29 57	33 67	50 50	67	1000	75 25
	. 6	4	15.	10	27	5	9	~	11	6	-	85	-	1-	٠	,	•
existing program suffered other staff overburdened programs and staff	11	. f . j	1 1	1 1	4 1	- 67	17	14	11.1	1 1	100	, , , ;	, 100	- 1	- 1 G	ا ن	- 1
ent by	33	50	۲۱	50	15	t t	17	29 14	10	22) 	3 1 1	2 11	1001	0	1 1	1 1
demands from other agencies with	ı	ı	7	1	Į	1	J			Lightere	,~					I	1
ar proased p	1	ſ	1	ſ	J	1	Į	1	1	J	ı	\ 	ĩ	١.	ı	ı	1
wing difficulties all other combinations	33		7 79	. 80	, 4 70	33	- 67	43	9	78		- 29	1)	1-1-	1 1		100
	ن : -						•	•	•	•		•			• 0	continued	eq.

~					Part	icip	articipating	Counties		(EYNP)		ŀ					
	ر	\ \frac{1}{4} \frac{1}{10} \text{V}	I Omor	1 24		1		1 '	1 1		. .	Md	11.5		ew E	Eng	
B: Tat!e 12	Ag.	Agent	Ec.	Leader	ъ.	РW	Eng	Ag.	Ec.	Lay	Ag.	1. Ag.	nome Ec.	Ag.	Ag. F	nome Ec.	Lay
Do you think programs of by Extension?	this	nature will	will le	ad to	significant	ficar	1	changes	in the	1	educational	1	methods	and	techniques		nseq
	11	10	20	22	39.	18	14	6	12	18	4	7	7	4	M	~	4
not sure	24	10	35	36	33	28	14	33	25	39	25	14	43	I G	, I	33	25
yes	52	83	50	45	13 54	77	79	56	1 2;	39	50	14 71	14	20 50	100	- 29	75
Do you think such programs	ns will	change	thė.	Extension	•	organiz	 zation	S	we now	know	 it?		•	•	•	•	•
	11	10	22	22	39	18	14	6	12	18	4	7	7	4	85	22	4
not sure no	24 35	60	41	45	41	44	29	33	42	44	25	71	43	1 0	33	33	50
yes	41	30	36	50	44	28	64	33	45	50	50	14	14	50	. 29	29	50
Do you think this program	n helps	to.	generate	a feeling	• 0	f ins	security	ity on	the	part (• • • • • • • • • • • • • • • • • • •	•		•	•	•	
<pre>(1) the professional. Extension staff</pre>	7	10	23	21	40	20	13	6.	13	18	4	7	L. 4-	4	W	80	
not sure	12	20	22	33	28	10	15	22	23	33	1 7	14	29	1 0	33	1 7	33
yes	35	50 70	27	14	23	50	39	33	31	11	25	14	T/	20	33	33	33
	•	•	•	•				•		•	•		•			continued	• eq

7					Part	cip	ating	Coun	Participating Countles ((EYNP)		72			Note		
B: Table 12 (cont'd.)	0 - Eÿ	Youth (Home Agent Ec.	Home Ec.	Lay Leader	ъ	Md	New Eng	Co. Ag.	Home Ec.	Lay	Co.	Y. Ag.	Home Ec.	Co.	Y. Ag.	Home Ec.	Lay
(2) the non-professional advisory Extension personnel	12	c	21	20	37	17	13	6	11	17	4	9	-	4		, n	~
not sure no yes	29 47 24	33 44 23	33 43 24	2.5 70 5	35 54 11	24 59 18	23 46 31	33 56 11	64 18 18	18 76 6	50 25 25	33 50 17	- 86 14	- 50 50	33 33 33	3333	33
Do you feel:	. 80		21		. 38	. 19		• • \\	12	. 20	•		. 9	• 4	. 8	• . w	. 4
less secure with EYNP same more secure with EYNP	33 44 ,	20 70 10	30 60 10	23	39 53 8	26 74 -	8 61 31	38 38 25	58 33 8	28	50	29 71 -	100	5 0	67	33 33 33	100

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					Participating	cipa		Counties		(EYNP)							
B: Table 13	Co.,	Youth	Home Ec.	Lay Leader	Ра	Md	t	Co.	[(0) '	Lay	Co.	Md Y. Ag.	Home Ec.	A8.	New Y.	Home Ec.	Lay
What kind of priority in terms of Extension's expanded youth program should receive?	in terms should	s of Exterective?	ension	}	commitment	Jo :	perso	ersonnel	and e	educational	ional		resources,	op G	you feel	el the	
	13	10	22	22	39	19	14	6	12	18	. 9	1	9	4	85	<i>8</i> 0	4
High Medium Low	37 63 _	70 30 _	23 68 7	18 73 9	21 74 5	63 32 5	21 79 -	33	92	22 67 11	67 33 _	71 29	50 33	100	67 33	33 67 -	100
	•	•	• • • • • • • • • • • • • • • • • • •	•	•	•	•	•;	•		•	•	· ·	•		•	
Do you feel that if the expanded youth program will want equal access to Extension's education	expand to Exte	<pre>panded youth Extension's</pre>	th progressions educati	bec tal	omes a lon resources?	l lon	long-term es?	m Ext	Extension		program,	other		specialized		audiences	
	17	10	21	22	39	17	14	6	12	18	4	7	9.	.4	60	85	4
Not sure No Yes	41 18 41	50 10 40	72 14 14	59 5 36	64 8 28	59 12 29	36 21 43	56 - 44	75 17 8	61 6 33	50 25 25	57	67 - 17 - 17	- 50 50	33 33 33	67 - 33	50 - 50
If yes, how do you react	to this		possibility?		•		•	•				•	•	•	•	•	•
	14	15	12	15	27	6	10	7	1	13	67	<i>w</i>	<i>w</i> ,		2	å*	2
Favorably Unfavorably No reaction	50 14 36	83	33 - 67	47 20 33	4.1 1.1 4.8	56 - 44	60 20 20	43	29 .	46 23 31	67	100	100	50 4	50 50	100	50

Appendix C



Į					i						İ							
C	타	Agents	Ноше	ne Ec.		Pa Home	10 E		Youth	Maryland Agents	1 .	Home	EC.	ļ ,	New	v Eng		
C: Table 1	NON- EYNP EYNP	P Alt	EYNP 1	EYNP A	Ali	Non- EYNP E	EYNP A	A±1 I	Non- EYNP E	EYNP A	A11 I	Non- EYNP E	EYNP A	A11	Y.A.* 1	н.Е. А	A11.	
Do you feel the ne	need to rede	ine y	our role	to.		with EY	EYNP					•	,					
3 ¢	9			21	36	11	h	2.2	9	9	12	4	2	6	4	2	6	
not sure	17 2	20 1.9	1 ~	19	11	ı' ı	6 <u>8</u>	ഗര	17	l K	33 8	٦ ر	40	22	50	20	33.	
yes			66	62	75	100	73	98	50	67	59	75	40 20	45	50	09	26	
Would changes make	you unhap	py?	•	•	•	. ,	•		•	•	•	•	•	•	•	•	•	
	. 55	7 12	14	14	28	11	∞	19	2	5	10	·85	2	5	2	4	9	
not sure		~	36	21	29	7 17	38	42	ı	20	10	1	ι	ι	1	ι	ļ	
no yes	80 7 20 1.	70 75 15 17	64	50	57 14	56	38 25	53 5	80 20	80	80 10	100	50 50	80 20	100	75 25	84 16	
eel FYNP	creates add	additional	problems?	· · ·	•	•	•	•	•	•	•	•	•	•	•	•		
			14	22	36	10	11	21	9	9	12	4	9	10	4	2	6	
not sure	34 10 17 50	0 19	29	27	28 28	30	27 19	29 14	34	- 29	16 42	30	33	30	25	20	22	
yes			42	746	1.4	09	54	57	50 ,	33	42	1	33	20	20	40	45	
Do you feet these	problems a	are created	di	rectly	by E	EYNP?		•		•	•	•	•	•	•		•	
		10	•	21			12			7			9		%	85		
not sure	30	0 0		6 7			iα			14 29			33 67		<u>-</u>	! 1		
yes	20	0		67			92			57			; I		33.	100		
Problems fewer with	Non-EYNP		•	•	•		•	•	•	•	•	• .	•	•	•	•	•	
			41	21	35	10		21	9 ?	7	13	4.0	7, 0	6 6	40	۳، د	6	80
not sure no	34 L6 17 37	23 ,	29 29	19 19	23	. 10	18 9	24 10	17	43	31	75	09	77	50 25	20 20	55 22	0
yes			43	62	54	. 09	73	29	20	27	54	ı	20	11	25	09	45	
•	•	•	•	•	•	•	•	•	•	•	•	•	•	•		côntinued	•q.	

, ,																		
3)								Pa,			Maryland	land	1	1		;	ī	
	Yout	Youth Agents	ints		Home Ec	낅	H	Home Ec	-	Youth	Youth Agents	t.s	HOI Non Hon	Home Ec		New	New Eng	
(F) 4 E	Non-	GVND	A 1 3	Non-	Non- FYNP FYNP All	A11	-ucu	Non- FYNP EYNP All		NON- EYNP E	EYNP A11	11	EYNP EYNP ALL	YNP 4		Y.A.* H.E. A11	H. E.	111
C: Table 1 (cont d) bing did Att	EINE	CLINE	774	7														
How to handle KYNR?																		
,	9	6	9 15	15	18	33	11	11	22	9	9	12	4	23	7	85	4	7
drop others use iay leaders	. \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	t	ı	7	22	15	6	6	6	ı	ı	ì	1	33	15	ŀ	50	29
do "old" leave EYNP	i	33	20	33	78	30	ı	36	18	1	33	17	25	1	15	29	25	, t ₃
priority to EYNP plus "old"	50	33	40	33	22	27	55	36	95	20	50	20	25	1	15	i	ı	ı
minimum to EYNP priority to "old" 17	17	11	13	13	9 `	6	6	6	6	17	17	1,7	25	ı	1.5	1	1	ı
involve fellow workers	17	, ,	7	13	11,	12	81	6	18	17	1 1	∞ ∞	25	33 33	29 15	33	25	29
"others"	ì		7		1	,							,	.				

*Since there was only 1 respondent from both the Non-EYNP Youth Agent and Non-EYNP Home Economist categories, these 2 cases were combined with their EYNP counterparts for purposes of analysis.



)]								$\left \right $,
		Yout	Youth Agents	nts	Hoi	Home Ec.		Pa Home	Pa me Ec.	v	Youth			Home	le Ec.		New	w Eng		
		Non-	o'		Non-												4 <	E E	۸.1.1	
ပ	Table 2	EYNP	EYNP	A11	EYNP	EYNP	A11	EYNP	EYNP	A11	EYNP	EYNP	ALL	L'INL	EINE	ALL		1	7 1	
Do v	vou feel vou need		e edu	cation	more educational backgr	kgrou	cund for	r EYNF	work?	٠.					*					
	•	٧	. 01	16	15	00	35	11	12	23	9	7	13	4	4	vo.	33	4	7	
	not silte	i i	<u> </u>	o 1	13	11	14.	6	17	13	I	1	i I	25	. 52	25	1	t.	1	
	no	33	10	19	13	10	12.	1 5	8 4	, <u>,</u> 0	33	15 85	23	50 25	25 50	38 37	100	100	100	
	yes	67	06	81	1/4	જ .	7.4	, ,	c .	· ?	·	· } .	•	;			•	•	•	
If y	yes, what areas?		•	•	•	•		•												
ı		¥	6	13	11	. 15	26	10	6	19	4	9	10	1	2	85	3	4	7	
		r (, ,	2 0		2.2		5.0	11	32	20	20	50	1	100	29	ı	25	15	
	nutrition Louging	50 55	22	23	4 5 7	, [7 [7	35	ç ç	6	26	25	1,	20	100		100	ı	25	15	
	home management	ent –	11	. ∞ I	36	7	15	40	1 :	۲.	1	17	10	ï	20	33	1	ı	۱ .	
	working with	•	:	ì	ì	,	C	r,	7,7	7.7	7.5	0.5	09	100	. 20	29	33	25	29	
	youth	75	44	۲ 4 4	91	73		9 6	81	84	25	20	40	100		100	100	ı	43	
	SOCIAL SCIENCE		3	- 1	1		1										,			
	nethods	20	83	77	54	.20	35	09	18	42	20	83	70	.1	20	33	100	1	[‡] 43	
	administrative	ve		c	5	Ċ	00	. 6	100	9.5	ı	17	9	100	1	33	ı	75	43	
	methods	ı	ŢŢ	χ	1 A	y 3	76	5	1	7		ì	}	•	•	•	•	•	•	
Ple	Please rank in order of	der of	impor	importance	(1 being		most important)	portai		the fol	following	problems		for EY	EYNP cl.	clientele	le.			

6.4 3,-3 2.9 4.4 3.7 3.4 6.0 3,6 1.6 2.8 5.2 5.4 3.4 7.0 3.0 3.4 1.5 3.0 2.4 5.9 5.0 3.0 5.4 7.0 2.3 4.8 2,3 4.0 3,7 6,3 5,3 4,0 $^{\circ}$ 2,7 5.5 4.4 2,7 3.2 5.7 3,4 3.6 5.1 2.9 6.3 1.8 5.0 4.8 4.0 2.7 2.2 4.0 6.4 3.9 4.0 4.6 2.9 6.7 4.5 3.4 4.5 4.7 2.9 2.2 4.1 3.5 4.5 2.9 3.4 0.9 2.2 3.5 6.1 3.5 4.6 4.8 3.0 2.3 9.9 2.6 3,7 2.9 4.9 5.0 2.9 5.4 4.1 4.2 4.7 3.2 1.8 3.2 2.8 5.2 3.7 2.8 0.9 3.1 5.8 1.8* 5.0 4.8 2.5 4.0 opportunities 2.7 transportation needs (money managesanitation employmen⁺ housing childcare nutrition ment

* mean rank

					•																	83	
										•										•		;	<i>J</i>
	A11		7	67	71	•	7	57	14	67 .		. 9	20	37	7.7	•	5	ı	100	•			
Eng	E E		85 ·	ე I	1.9	u u	, W.	67	1 5	, ,	,	85	33	33			1	ı	100	•			
New	*.		\$ €	52	75	•	4	50	25			80	29	3.: .:	1 .	•	4	ı	· 00	•			
	Ā					6									,	• •		<u> </u>	-	•			
田 ()	P A11		9	16 50	ί κί	t 0	•	.9	33	' ·		. 9	<u>,</u> 33	.9		•	9	<u></u> 22	33 17	•			
Home I	EYNP		2	ر ا ا) I	•	2	50	20			2	!	21	1		2	1	20	•			
	Non- EYNP		4	l C	20		4	75	25	١ .		4	20	20	1	•	4	75	25	•	4	25	1
Mary Land Agents	A11	: :	13	L5 _	78	, , tu	13	38	31	τς .		13	94	5 4	,1	•	6	11	56 33	•		*	
Youth A	EYNP ,		7	; ;	100	nction	7	71	14	. T4		7	27	4.5	1	• •	85	ı	67 33	•		-	4
Vol.	Non- EYNP		9 9	33	20	d promc	9	. 1	50	0.		. 9	33	29	1	•	9.	17	83		5	100) Î
,	11		<i>w</i> 1	17 26	22	ay and	87	55	27	· ·		82	8	30	o ,	•	8	9	72 22	•			•
Ec	⋖					. 凸					onal?					•		•		•			
ra. Home	- P EYNP		-	17 17	9	 equal			25	•	1	-1	Š	∞ ;	i.	u v	,,		71 29	•			
;	Non- EYNP		11	18 36	45	for	10	40	8	ਜ •	rofes	11		55	36	•	11	6	73 18		10	010	10
	A1.1	; S1	32	19 28	53	EYNP	31	58	26	⊣ •	s	32		38	31	• ক্য	25	16	60 24	•			
Home Ec	EYNP	program	11	24	64	With	11	65	24	· · · ·	you a	11	41	24	35	•	10	ı	60 04	•			
읡	Non- EYNP	ł	15	13	47	results	14	20	29		ţ	15	20	53	27	. ;s]	15	27	60 13				
its	A11	as other	17	18	9/	more re	11	41	29		r than	16	20	20	ı	friends	13	23	38 39	bothersome?		. 4	
Agents	EYNP 4		11	ر 9	91	show mo	11	99	22	77	rather	10		40		of.		53	71	both			
Youth	Non- EYNP E	rewarding	9 9	33 17	50 50	and sh	9	1	50	٠	worker	9	33	29	ı	change	Þ	17	83	change			
•	Z EI	as				•				•						major c				• d			
	ار	Personally		a)		k		(n)			to · EYNP		(D			਼ੈ ਲ		a		f such		હાં	
••	.e 3√	erso		sure		you work		sure					sure			d to		Sur	,	ty of		sure	
	Table	ŧ.		not	yes	you :		not	ou	yes	Recognition		rot	ou	yes	lead		not	no	Possiblity		not	yes
ERIC	C:	EYNP				 Must					Recc					EYNP				Poss		•	

Youth Agents Non- C. Table 3 (cont'd) FEND FVND All								Pa.			Σ	Maryland	ıď					
Table 3 (cont'd)	Youth Non-	Youth Agents	nts	HON	Home Ec		HON I	Home Ec	es.2	You	Youth A	Agents	Home	e Ec		New	w Eng	
יים איים איים הייוני היילו	EYNP]	EYNP .	A11	EYNP EYNP	. 1	k:1	, j	EYNP	A11		EYNP ,	A11	EYNP I	EXNP A	A11	Y. A. *	H.E.	A11
Do you feel, from others, pressure to do less	ers,	press	ure tc	do 1	3	irk wi	ork with EYNP		and more	more with		traditional?	11?					
	9	6	15	15	30	35	11	12	. 23	,	7	13	4	%	7	. 2	85	5
, not sure	17	29	53	09	.57	51	64	42	52	17	71	95	20	33	43	50	29	9
ou	33	33	27	20	23	24	6	25	17	33	29	31	50	29	57	20	ı	20
yes	20	ı	20	20	20	24	27	33	31	20	i I	23	1	ı	1	ı	33	20
If you had complete freedom in casigning priori	reedor	nîn	: s	ing p	riorit	ties f	for Ex	Extension		Programs,	, , , ,	re would	ld you			the EYNP	 Program?	
	9.	10	16	15	20	35	11	12	23	9	7	13	4	5	6	85	85	9
very high-high	20	70	63	53	20	61	94	75	61	20	71	61	7.5	09	57	29	29	29
average	34	30	31	33	20	26	98 }	25	30	34	29	31	25	ı	17	33	33	33
low-extremely low	v 17	ſ	9	. 7	5	9	6	Į.	7	17	1	8	-1	20	H	ı	ı	1
not sure	ı	1	ı	7	Ŋ	9	6.	ŀ	7	1	1		1	į,	11	i	ı	ı

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C				NON-PARTICIPATING	CIPATIN	G COUNTIES	TES			
C: Table 4	Pa	Md	New Eng	다 8	Tome Ecc Md	Home Economists Md New	a E E	Youth	Youth Agents	,
7						1	1			1
Would you get all the support needed for EINP	INF WOFK	rrom;								
Executive Committee	11	9		11	85		1	85	-	
not sure	27	17	50	27	1		ı	33	100	
ou	6	i	ı	6	ı		1	1	!	
yes	79	83	50	4/9	100	100	0	29	1	
Advisory Committee	10	. 6	. 2	10	. 4	•				
not sure		18	50	ı	ı		ı	70	, 001	
ou ·	10	, F . 6	I (10	I (,	1 (1 (1 .	
yes.	90	85	20	90	T00	00T	5	09	1	
Professional County Staff	11	10			• 4	•	•	. 9		
• .										
not sure	ģ	20	50	6	1		ı	33	100	
no Ves	9 82	10 70	50	9	100	100	10	17 50	1 1	
	·	•	•	; .		•	•		•	
State Subject Matter Specialists	11	10	2	11	4		1	9		
not sure	1	30	50	1	25		ı	33	100	
	9	1 6	l C	9	1 L	1 00	1 0	- 73	1	
yes	7. ·	· ? ·)) ,	T	· ·)		, , ,	· · ·	
Ass't. State Leaders & Ass't. Directors	11	6	2	. .	4	•		. 2		
not sure	ı	18	50	ı	25		1	20	100	85
	6	1	1	6	ı		1	1	ı	
yes	91	23	50.	91	75	100	0	, 80		•
				•		u c			continued	

C.			NON-PAR	TICIPATI	TNUCO ON	NON-PARTICIPATING COUNTIES (cont'd.		
					Home Economists	Om tsts	Youth	Youth Agents
C: Table 4 (cont'd,)	Pa	Mđ	New Eng	Pa	Мd	New Eng	Md	New Eng
Top State Administrators	1.1	6		11	4	1	2	1
						,		
not sure	6	18	50	6	25	ı	. 20	100
) ou	6	ı	ļ	6	ı	1	1	ſ
yes	82	82	50	82	75	100	80	į
Do you feel you will have a choice whether or	or not	the EYNP	is introduc	ed into	introduced into your ouncy?	n.y?	•	
	11	10	2	11	4	1	9	1
not sure	6	20	20	6	. 57	1	67	100
no	6	1:0	1	6	25	1	i	!
yes	82	04	50	85	55	100	33	1
				,				

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C: Table 5 New friends as a no yes colleagues had s no yes not sure no yes yes	C: Table 5 Youth Ag Hom New friends as a result of EYNP (major chang no 71 yes 29 colleagues had similar changes whether or no not sure 78 yes 22 EYNP resulted in loss of any "old" friends?	me Ec 12 25 75 ot in Erwe? 18 33 56	ARTICIPAT Pa 9 11 18 73 9	PARTICIPATING COUNTIES Home Economists Home Economists	TES New Eng 3 3 3 3 3 3 5 5 5 5 5 5 5 5 5 5 5 5 5	Youth Agents Md Nev En 8	Agents Nev Eng 100 2 100
don't know no yes	9 44 56	17 53 35 12	11 55 2 18	3 33 67	33	43 57	50 50 1

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C			PARTICIPATING COUNTIES	COUNTIES	roi	, T		
C: Table 6 Yo	Youth Ag	Home Ec	Pa	Home Econo	d New Eng	Md	New Eng	
What amount of support	support do you feel you	should receive f	for your part	in the E)	EYNP fra:			
Executive Committee?	9	16	1.1	w.	2	2	-	
more than usual about the same less than usual	16 68 16	13 74 13	8 9 9	33 33 35	100	- 80 - 20	100	
Get this amount of su	support?		•	•				
	9	16	11	33	e 1	5 20	100	
not sure no yes	53 - 67	13	73	. 33 33	100	98	1 1	
Advisory Committee?	•	12				. 9		
more than usual about the same less than usual	13 87 -	25 68 8	13 63 25	100	33 67 -	17 83	100	
Get this amount of so	of support?		•	•		•		
not sure no yes	88 - 62	11 27 18 55	7 14 86	100	3 190 -	8 33 - 67	2 50 - 50	
Other County Professionals?	nals?			•		7	· ~	
more than usual about the same less than usual	10 90 -	35 53 12	36 55 9	- 67 33	67 33 - · ·	100	33 67 -	00
•		•	0 0	•		•	continued	

<u>I</u> C		PARTI	PARTICIPATING	COUNTIES					1
C: Table 6 (cont'd) Yeath Ag	uth Ag	Home Ec		Economists Md New Eng	s New Eng		Youth Ag	Agents New Eng	
3-t this amount of	support?					*			
not sure no yes	10 10 10 80	16 19 25 56	10 10 40 50	3 33 - 67	3 33 67		7 14 - 85	3 - 33 67	
State Subject Matter Sp	Specialists?					•			
more than usual about the same less than usual	30 70 -	47 747 6	55 45 -	33 33 33	33		14 80 1	67 33 -	
Get this amount of su	support?					•		· ,	
not sure no yes	10 10 80	13 - 87	20 - 80 - 80	100	100		14 86	33	
Regional Supervisors?						•			
more than usual about the same less than usual	50	50 50 -	55 45 -	33 67	50		57 43 -	33 67 -	
Get this amount of su not sure no yes	support?	14 - - 100	10	2 100		•	7 29 - 71		89
			•	•	0 0 4	•	•		

	PARTI	PARTICIPATING COUNTIES	COUNTIE	S		
C: Table 6 (cont'd) Youth Ag	Home Ec	<u>Ноте</u> Ра	Economists Md New	sts New Eng	You Md	Youth Agents Md New Eng
o State Allinistrators?						
10	17	11	<i>w</i>	, 60	7	85
more than usual 30 about the same 70 less than usual	.; 29 71 -	36 64 -	100	33 67	29 71 _	33 67
Get this amount of support?	•	•	•		•	•
	15	10	2	<i>w</i> 1	7	w I
not sure 10 no - yes 90	, I Ú	06	100	100	86	100
Federal Subject Matter Specialists?		• •	•	•	•	•
. 6	16	10	60	<i>w</i>	_	2
more than usual 33 about the same 67 less than usual	56	20 1	100	67 33 	29 71 -	55.0 1
Get this amount of support?	•	•	•	•	•	
9	. 15	10	2 I	33.3	ر 90	. 7
מ דו	73	70	100	- 29	71	50 50
	•		•	•	•	continued

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C			FARTIC PATING COUNTIES	G COUNTIE	សូ			ı
C: Table 6 (cont'd.) Youth Ag	.)Youth Ag	Home Ec.	Pa Hom	Home Economists Md N	sts New Eng	Yout	Youth Agents 1d New Eng	1
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Get this amount of support?	f support?	•	•	•	•	•	•	
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no yes	11 . 67	1-69	· - 03 - · ·	100	100	71	20	
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Appendix D



ROLE STRAIN EXPRESSED BY EXTENSION AGENTS UPON INTRODUCTION OF A NEW PROGRAM: A CASE STUDY IN SELECTED NORTHEAST STATES

Summary and Conclusions

The problem of the thesis was to determine the possible amplification of role strain for the statuses of Extension Agent:Youth and Extension Agent:Home Economist due to the introduction of the nontraditional Expanded Youth Nutrition Program (EYNP) into the on-going efforts of the Cooperative Extension Service. The study reports and analysis data were gathered by means of two seperate, but compatible, direct-mail questionnaires. The data were obtained from a parameter of counties participating in and a selected sample of contiguous counties not participating in the EYNP within the states of Maine, Maryland, Pennsylvania and Vermont. The data were gathered from December, 1970 to February, 1971.

The contiguous, non-participating counties were included in the study design as a point of contrast for discerning differences in the patternings of answers. The states included in the study were selected to represent upper, lower, and relatively middle geographic positions within the Northeast Cooperative Extension Service region in order to ascertain sub-regional differences, if any, and to permit generalization of the findings to the Northeast region.

A total of 134 usable questionnaires were obtained from Extension Lay Advisors and from Extension Agents working in the subject matter areas of agriculture, youth development, and home economics. Questionnaires were returned from respondents in all forty-eight counties (twenty-seven EYNP and twenty-one non=EYNP counties) from the four states.

The questionnaires elicited respondents' feelings about potential or actual participation in the Expanded Youth Nutrition Program, their personal opinion of this program as well as their feelings about the rewards or sanctions placed on the program by the bureaucratic social system, and the manner by which they would or did implement this new, nontraditional type of Extension program in their counties.

Because of failure to get sufficiently high rates of return on the questionnaires, the status-role of Extension Agent:Agriculture was excluded from the present analysis. The lay advisor status was also excluded because the role is extremely variable and not compatible in function across the states/regions involved in the study. For these reasons, only the Extension agent status-role of those professionals who work with primarily youth or those who work primarily with home economics subject matter areas were included for analysis.

For these two statuses, analysis was focused on the occupants' perception of the felt magnitude of required role redefinition and the expressed disparities between abilities and/or attitudes held versus what they felt were needed in order to participate in the EYNP. Further, an examination was made to determine whether personal or system rewards were perceived by the respondents as being derived from participation in the Expanded Youth



Nutrition Program. Such rewards might tend to ameliorate any role strain that might arise from participation in the nontraditional type of Extension programming represented by the Expanded Youth Nutrition Program. expected that the most dissatisfaction with new roles would be expressed by those status occupants who: 1) felt the greatest need to redefine their existing role and/or to obtain additional educational background in order to perform the new role, and 2) foresaw less personal and system rewards accruing from their participation in the program. In short, those persons who had to change their abilities and attitudes to the greatest degree would experience the most role strain. In the context of this study, any expression of dissatisfaction with one's role in relation to EYNP participation was interpreted as role strain. Furthermore, in the areas just mentioned, the more role strain expressed by the respondents, the greater would be the potential produced for increasing the amount of the disruptive type of change being introduced into the Cooperative Extension Service. Based upon these premises, the following major expected findings were posited:

- 1) Perceived or actual required change in role definition and additional education seen as necessary by the respondents for their participation in the Expanded Youth Nutrition Program will be significantly related to expressed role strain and the amount of disruptive behavior potentially displayed by the respondents.
- 2) The greater the perceived or actual amount of required role redefinition and disparties between existing and necessary abilities and attitudes felt by the responents to be necessary in order to perform their roles in the EYNP, the greater will be the amount of role strain expressed and the greater will be the potential for the respondents to introduce disruptive behavior into the system.
- 3) Personal or system rewards seen by the respondents as forthcoming for their participation in the Expanded Youth Nutrition Program will be significantly related to expressed role strain and the amount of disruptive behavior potentially displayed.
- 4) The greater the perceived or actual amount of personal and system rewards felt by the respondents as being derived from their participation in the EYNP, the greater will be the mitigating forces against role strain and the less will be the potential for the respondents to introduce disruptive behavior into the system.

The data permitted differentiation of participation in the EYNP on the basis of: 1) a comparison by actual involvement in or perceptual involvement (i.e.,non-involvement with) the EYNP, 2) a comparison by the respondents' status-roles within the Cooperative Extension Service, 3) a comparison by the respondents' states/regions, and 4) a combination of these three single classifications for their possible interactive effect.



Because a parameter of counties actually participating in the EYNP was the main focus for study, no tests of statistical significance were used. All differences existing among the lines of differentiation within the independent variable were scrutinized for their possible substantive logicality, consistency and meaningfulness.

Generally, the substantive findings supported the major expected relationships. Those status occupants who felt required to redefine their existing roles in the greatest magnitude also expressed a greater dissatisfaction with their new role than did those categories of respondents expressing a need for a lesser degree of redefinition. It follows from this generalization that the former kinds of respondents also hold the potential for generating more disruptive change in the Cooperative Extension Service than does the latter grouping of respondents. Similarly, those status occupants who perceived the greater discrepancy between their previous abilities and the skills needed to achieve a satisfactory role performance expressed greater dissatisfaction with the EYNP than did persons who saw a lesser disparity between existing and needed abilities in order to perform their EYNP role. Moreover, as one might expect, there was a relationship between those two findings. Those respondents who expressed a greater felt need for redefining their existing role to meet new program demands also expressed, generally, the greater need for additional education in order to compensate for their perceived or actual inadequacies of abilities. The degree of role dissatisfaction expressed from this source, although in the expected direction, was of somewhat lesser intensity than expected.

Expressions of perceived personal rewards for role performance with the EYNP were generally more positive than negative. Of course, this finding represents a modifying effect on the potential for role strain and would also tend to reduce the amount of disruptive change present or potentially present in the system as a result of the EYNP. The fact remains, however, that negative attitudes were present in varying amounts. Such feelings are substantively important and must not be dismissed as unimportant by the Cooperative Extension Service if the EYNP is to be completely effective in reaching the desired objectives.

Respondents' expressions of perceived system rewards for their role performance with the EYNP were generally ambivalent in nature. A part of this ambivalence took the form of uncertainty. That is, the respondents were about equally divided in their opinions regarding whether or not system rewards for EYNP participation was forthcoming, but the majority of the respondents indicated a position of uncertainty in this regard. The suppostion throughout the analysis has been that uncertainty can produce role strain and lead to disruptive behavior. Therefore, it was concluded that with the potential for role strain being present as a result of the new program the ameliorating factors were mainly of a personal rather than of a system nature.

Specifically, the non-EYNP classification of respondents expressed a lesser need for role redefinition and additional education than was expressed by the EYNP classification of respondents. Likewise, the Extension agents who work with youth expressed a lesser felt need for role redefinition and additional education than did the Home Economist respondents, and, in particular, those Home Economists who have no "Youth Agent" colleagues. Finally, the categories of respondents from the more urban states/regions expressed a lesser felt need for role redefinition and additional education



than was expressed by the categories of respondents from the more rural states/
regions. All of these patternings of answers were in the expected direction.
That is, it was anticipated that the non-EYNP categories of respondent would
express a lesser need for role redefinition and additional education because
of a sense of impersonal detachment from the Expanded Youth Nutrition Program
commitments. A similar pattern of answers was expected and found to exist
between the categories of youth agent respondents and of Home Economists with
regard to this youth-oriented program. Finally, as an urban-oriented youth
program EYNP was expected and found to elicit a lesser felt need for role
redefinition on the part of respondents in the more urban states/regions
categories. The same patternings of answers were found, generally, to exist
for the expressions by various categories of respondents of reported role
dissatisfactions and problems leading to increased difficulty in their new
role performance. Furthermore, the same general arrangement of respondents'
answers were found when analyzed in an interactive cross-tabular combination.

The patternings of answers by states/regions fellowed, generally, this pattern. The Maryland respondents expressed the least difficulty in adjusting to the EYNP program, the New England respondents expressed an intermediate amount of difficulty, and the Pennsylvania respondents expressed the greatest amount of difficulty in adjusting to their new EYNP role.

It was concluded that the expectations concerning the existence of role strain in the various categories of respondents was more supported than denied. Moreover, the potential or present amount of role strain seemed to be tempered by and proportionate to the degree of involvement of one's particular status-role in Extension, and to a much lesser extent, by degree of rurality of the respondents' states. One may conclude from this statement that role strain was less for both categories of Maryland respondents than for the New England respondents, which in turn would be less than for the Pennsylvania respondents when strain is measured as the felt need to redefine a person's existing role. One might also conclude in this regard that Maryland respondents represent the least threat to introduce disruptive change into the system while the Pennsylvania respondents represent the greatest threat along this line. These conclusions were derived from the findings reported in Chapter III.

The respondents who were actually participating in the Expanded Youth Nutrition Program indicated they felt more personal rewards derived from their participation than was felt to be gained by the respondents involved only perceptually. The Youth Agents reported a greater feeling of achieving personal rewards from EYNP participation than did the Home Economists. Both of these findings were in the expected direction. That is, the EYNP respondents have demingly defined, or are in the process of defining, their role in such a way that allows them to gain more personal rewards than can the non-EYNP respondents gain through projection. The Youth Agents are working more closely to their normal professional line of work, i.e., a youthoriented program, than are the Home Economists and thus, have less need to make change than do the Home Economists. Also in the expected direction was the finding that the Pennsylvania Home Economists as a respondent category derived the least sense of personal rewards from EYNP participation. must bear the major responsibility for the program. Pennsylvania has no Youth Agent position to help with EYNP programs. Thus, in terms of personal rewards gained from EYNP participation, the involved Youth Agents seemed



to display less role strain and thereby represent less potential for introducing disruptive change into the system than the involved Home Economists.

In terms of perceived system rewards, the main finding centered about the generation of a great amount of uncertainty among all categories of respondents concerning whether or not such rewards were forthcoming. These findings were considered to foster role strain. The Pennsylvania Home Economists foresaw less system-based rewards from their participation than did the other respondent categories. It was concluded from the findings of Chapter IV that the meliorating effects of felt personal reward and, to a much lesser degree, the system rewards seen by some respondents reduced the level of role strain engendered by EYNP. One may surmise that if it were not for personal rewards felt to be gained by the majority of all responents from their EYNP participation, the level of role strain produced would to enough to represent a disruptive threat to the Cooperative Extension Service programming.

Furthermore, our premise has been that role strain existing within the Cooperative Extension Service can lead to disruptive change being introduced into the system. The level of this disruption is the subject of the T2 study. In this regard, the data consistently pointed to the respondents from Pennsylvania as expressing the most role strain and, therefore, presenting the greatest potential for introducing disruptive types of behavior into the system. Maryland respondents were on the other extreme in this manner, while New England respondents were usually in an interstitial position.

With these background matters cited certain interesting questions remain and need further investigation. For example, what changes will occur in role strain as the EYNP loses its newness? Did this program introduce more role strain for the participants than one might expect from other, more conventional programs? Was the uncertainty concerning perceived system rewards expressed by the respondents in relation to their EYNP participation any greater than would be expressed by these same persons regarding any new program? Between which status-role is the greatest amount of role conflict likely to be produced in situations similar to those created by the introduction of the Expanded Youth Nutrition Program? Could the Cooperative Extension Service have introduced this program in such a manner that would have reduced role strain for the participants? If so, what introductory alterations need to be implemented? At what level is disruptive behavior, if any, being introduced into the Cooperative Extension Service by the Expanded Youth Nutrition Program? It is only through answers to questions such as these that the broad problem of instigated program changes effect on role structure and performance can be pressed forward as it should be.

